



Haringey Council

NOTICE OF MEETING

ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE

TUESDAY, 14TH SEPTEMBER, 2010 AT 19:30HRS – THE BOXING CLUB, ALEXANDRA PALACE, PALACE WAY, WOOD GREEN, LONDON N22.

MEMBERS: Councillors Egan (Chair), Hare, Peacock, Scott, Stewart, Strickland (Vice-Chair) and Williams

NOMINATED MEMBERS:

Alexandra Palace Amateur Ice Skating Club	Mr M. Tarpey
Alexandra Palace Allotments Association	Mr C. Mahoney
Alexandra Palace Angling Association	Mr K. Pestell
Alexandra Palace Organ Appeal	Mr R. Tucker
Alexandra Palace Television Group	Mr J. Thompson
Alexandra Residents' Association	Ms C. Hayter
Alexandra Palace Garden Centre	Mr S. Hopking
Bounds Green and District Residents' Association	Mr K. Ranson
Alexandra Park and Palace Conservation Area Advisory Committee	Mr C. Marr
Friends of Alexandra Park	Mr G. Hutchinson
Friends of the Alexandra Palace Theatre	Mr N. Willmott
Hornsey Historical Society	Mr J. O'Callaghan
Muswell Hill and Fortis Green Association	Ms D Feeney
Muswell Hill Metro Group	Mr J. Boshier
New River Action Group	Miss R. Macdonald
Palace View Residents' Association	Ms V. Paley
Warner Estate Residents' Association	Prof. R. Hudson

AGENDA

- 1. APOLOGIES FOR ABSENCE**
- 2. WELCOME & INTRODUCTIONS**
- 3. MEMBERSHIP**

To note the membership of Capital Gardens Ltd, Alexandra Palace Garden Centre, represented by Stuart Hopking.

4. DECLARATIONS OF INTEREST

Members of the Committee are invited to disclose any interest they may have in any of the items appearing on this agenda.

5. MINUTES (PAGES 1 - 44)

- i) To approve the draft minutes of the meeting of the Consultative Committee held on 22nd June 2010 (attached).
- ii) To note the minutes of the Advisory Committee meeting held on 8th June 2010 (attached).
- iii) To note the draft minutes of the meeting of the Alexandra Palace and Park Board held on 7th June and 29th June 2010 (attached).

6. PRESENTATIONS BY INTERESTED GROUPS (PAGES 45 - 48)

To receive presentations by the following interested groups on the Committee:

- i. Muswell Hill and Fortis Green Association – Ms D. Feeney
- ii. Friends of Alexandra Palace Theatre – Mr N. Willmott

7. PLANNING PROPOSAL BY CAPITAL GARDENS LTD (PAGES 49 - 52)

To consider the proposals for the Garden Centre submitted by the tenant, Capital Gardens Ltd.

8. PROPOSAL TO DESIGNATE A LOCAL NATURE RESERVE (PAGES 53 - 54)

To consider the proposals for declaration of a local nature reserve.

9. REVIEW OF ALEXANDRA PARK AND PALACE BYELAWS (PAGES 55 - 60)

To consider the byelaws for Alexandra Park and Palace.

10. PROPOSED VARIATION TO ALEXANDRA PALACE TRADING LIMITED BETTING (TRACK) PREMISES LICENSE (PAGES 61 - 68)

To note the variation of the provision of a track betting licence for the Ladbrokes World Darts Championships at Alexandra Palace.

11. FORTHCOMING EVENTS (PAGES 69 - 72)

To receive the report of the Managing Director, Alexandra Palace Trading Limited (APTL) advising the Consultative Committee on forthcoming events to the end of the

financial year.

12. GOVERNANCE AND FUTURE VISION

To receive a verbal update on the progress made on the review of governance of Alexandra Palace.

13. JOINT MEETING OF THE ALEXANDRA PARK & PALACE ADVISORY COMMITTEE AND THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE

To discuss the possibility of having a joint meeting of the Statutory Advisory Committee and the Consultative Committee.

14. MATTERS RAISED BY INTERESTED GROUPS (PAGES 73 - 76)

To consider a proposal from local resident, Clive Carter, for the Alexandra Park & Palace Trust Board to apply for UNESCO World Heritage Site recognition.

15. ANY OTHER BUSINESS

16. DATE OF FUTURE MEETINGS

Future meetings of the Consultative Committee will be held on:

Tuesday 9th November 2010

Tuesday 8th February 2011

Tuesday 12th April 2011

Ken Pryor
Deputy Head of Local Democracy and
Member Services
River Park House
225 High Road
Wood Green
London N22 8HQ

Natalie Cole
Committee Co-ordinator
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Monday 6th September 2009

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UNRESTRICTED MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE - TUESDAY, 22 JUNE 2010

Nominated Members:

Alexandra Palace Amateur Ice Skating Club		Mr M. Tarpey
Alexandra Palace Allotments Association		Mr C. Mahony
Alexandra Palace Angling Association	*	Mr K. Pestell
Alexandra Palace Organ Appeal	*	Mr J. Apperley
Alexandra Palace Television Society		Mr J. Thompson
Alexandra Residents' Association		Ms. C. Hayter
Bounds Green and District Residents' Association		Mr K. Ranson
Alexandra Park and Palace Conservation Area Advisory Committee	*	Mr A. Walker
Friends of Alexandra Park	*	Mr G. Hutchinson
Friends of the Alexandra Palace Theatre	*	Mr. C. Richell
Hornsey Historical Society	*	Mr.J.O'Callaghan
Muswell Hill and Fortis Green Association	*	Ms D. Feeney
Muswell Hill Metro Group	*	Mr J. Boshier
New River Action Group		Miss R. MacDonald
Palace View Residents' Association	*	Ms V. Paley
Warner Estate Residents' Association	*	Prof. R. Hudson

Appointed Members:

*Councillor P. Egan (Chair)
 Councillor B. Hare
 Councillor S. Peacock
 *Councillor N. Scott
 *Councillor J. Stewart
 *Councillor A. Strickland
 Councillor N. Williams

*Members present.

Apologies Councillor Hare and Peacock

Also In Attendance:

Interim General Manager, Alexandra Palace
 Committee Clerk

MINUTE NO.	SUBJECT/DECISION	ACTION BY
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APCC01.	APOLOGIES FOR ABSENCE
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	Apologies for absence were received from Councillors Hare and Peacock, Rachael MacDonald (New River Action Group), Nigel Willmott (Friends of the Alexandra Palace Theatre), Mike Tarpey (Alexandra Palace Ice Skating Club), Colin Marr (Alexandra Park & Palace Conservation Area Advisory Committee), Caroline Hayter (Alexandra Residents' Association), Mark Evison (Park Manager), Rebecca Kane (Managing Director – Alexandra Palace Trading Limited).
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**MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE.
TUESDAY, 22 JUNE 2010**

<p>APCC02.</p>	<p>WELCOME & INTRODUCTIONS</p> <p>The Chair invited members to introduce themselves as this was a new municipal year and the membership of the Committee had changed.</p>																																
<p>APCC03.</p>	<p>MEMBERSHIP</p> <p>i. <u>Membership for 2010/11 Municipal Year</u></p> <p>RESOLVED</p> <p>That the following applications from interested groups for membership of the Committee for the 2010/11 municipal year be agreed:</p> <table data-bbox="357 757 1436 1377"> <tr> <td>Alexandra Palace Amateur Ice Skating Club</td> <td>Mr M. Tarpey</td> </tr> <tr> <td>Alexandra Palace Allotments Association</td> <td>Mr C. Mahoney</td> </tr> <tr> <td>Alexandra Palace Angling Association</td> <td>Mr K. Pestell</td> </tr> <tr> <td>Alexandra Palace Organ Appeal</td> <td>Mr R. Tucker</td> </tr> <tr> <td>Alexandra Palace Television Group</td> <td>Mr J. Thompson</td> </tr> <tr> <td>Alexandra Residents' Association</td> <td>Ms C. Hayter</td> </tr> <tr> <td>Bounds Green and District Residents' Association</td> <td>Mr K. Ranson</td> </tr> <tr> <td>Alexandra Park and Palace Conservation Area Advisory Committee</td> <td>Mr C. Marr</td> </tr> <tr> <td>Friends of Alexandra Park</td> <td>Mr G. Hutchinson</td> </tr> <tr> <td>Friends of the Alexandra Palace Theatre</td> <td>Mr N. Willmott</td> </tr> <tr> <td>Hornsey Historical Society</td> <td>Mr J. O'Callaghan</td> </tr> <tr> <td>Muswell Hill and Fortis Green Association</td> <td>Ms D. Feeney</td> </tr> <tr> <td>Muswell Hill Metro Group</td> <td>Mr J. Boshier</td> </tr> <tr> <td>New River Action Group</td> <td>Miss R. Macdonald</td> </tr> <tr> <td>Palace View Residents' Association</td> <td>Ms V. Paley</td> </tr> <tr> <td>Warner Estate Residents' Association</td> <td>Prof. R. Hudson</td> </tr> </table> <p>ii. <u>Ceased Membership</u></p> <p>The Committee noted that the Union of Construction, Allied Trades and Technicians had ceased membership on the Committee. This was due to the retirement of the representative, who would recommend that his future successor joined the Committee.</p> <p>iii. <u>Representatives of the Committee to serve as non-voting Members of the Alexandra Palace and Park Board</u></p> <p>RESOLVED</p> <p>That the following representatives of the Consultative Committee would serve as non-voting members of the Alexandra Palace and Park Board:</p> <p>Ms V. Paley (Palace View Residents' Association) Mr N Willmott (Friends of the Alexandra Palace Theatre) Mr M Tarpey (Alexandra Palace Amateur Ice Skating Club)</p>	Alexandra Palace Amateur Ice Skating Club	Mr M. Tarpey	Alexandra Palace Allotments Association	Mr C. Mahoney	Alexandra Palace Angling Association	Mr K. Pestell	Alexandra Palace Organ Appeal	Mr R. Tucker	Alexandra Palace Television Group	Mr J. Thompson	Alexandra Residents' Association	Ms C. Hayter	Bounds Green and District Residents' Association	Mr K. Ranson	Alexandra Park and Palace Conservation Area Advisory Committee	Mr C. Marr	Friends of Alexandra Park	Mr G. Hutchinson	Friends of the Alexandra Palace Theatre	Mr N. Willmott	Hornsey Historical Society	Mr J. O'Callaghan	Muswell Hill and Fortis Green Association	Ms D. Feeney	Muswell Hill Metro Group	Mr J. Boshier	New River Action Group	Miss R. Macdonald	Palace View Residents' Association	Ms V. Paley	Warner Estate Residents' Association	Prof. R. Hudson
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**MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE.
TUESDAY, 22 JUNE 2010**

	<p>iv. <u>Consultative Committee Constitution</u></p> <p>The Committee noted that the Constitution, last amended in 2002, could be amended as part of the review of governance of the Alexandra Palace and Park and that members' views were welcomed.</p> <p>In response to their questions Committee members were informed that the Board was expected to decide which governance options to proceed with in October 2010. The plan was to have general governance principles in place by the end of the calendar year. Members were reminded that much of the relevant information relating to the review of governance was on the Alexandra Palace website (www.alexandrapalace.com) and all interested groups views and comments were welcomed.</p> <p>RESOLVED</p> <p>That the Committee's Constitution be noted.</p>
<p>APCC04.</p>	<p>DECLARATIONS OF INTEREST</p> <p>Professor Richard Hudson declared a personal interest in item 7, where discussion about the Little Dinosaurs facility took place, as he was a regular user of the facility.</p>
<p>APCC05.</p>	<p>MINUTES</p> <p>i. <u>Consultative Committee</u></p> <p>RESOLVED that the minutes of the meeting of the Consultative Committee held on 16th February 2010 be confirmed as a correct record.</p> <p>The Chair highlighted minute number APCC42.5 which invited interested groups to provide comments and suggestions for the future governance of Alexandra Palace and Park. The Interim General Manager – Alexandra Palace informed the Chair that no comments had been submitted by interested groups since the last meeting.</p> <p>ii. <u>Advisory Committee</u></p> <p>RESOLVED that the minutes of the Advisory Committee meetings held on 9th February 2010 and 17th March 2010 (Special) be noted.</p> <p>iii. <u>Alexandra Palace and Park Board</u></p> <p>RESOLVED that the draft minutes of the meeting of the Alexandra Palace and Park Board held on 12th January 2010, 2nd March 2010 and 4th May 2010 be noted.</p> <p>In response to the Committee's questions on APBO24 of the minutes of the meeting held on 2nd March 2010 the General Manager – Alexandra Palace explained that funding for repairs to the ice rink had come from prudential borrowing, a loan from the Council.</p>

**MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE.
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	<p>The installation of the temporary ice rink was no longer going ahead.</p> <p>The Committee congratulated the Palace and Park staff for obtaining the funding.</p>
APCC06.	<p>PRESENTATIONS BY INTERESTED GROUPS</p> <p>i. The presentation by the New River Action Group was deferred due to the apologies for absence from Miss Rachael MacDonald.</p> <p>ii. The Committee noted the presentation by Mr Gordon Hutchinson on the work of the Friends of Alexandra Park which existed to encourage the use of the Park and protect it from overdevelopment.</p> <p>The Friends of Alexandra Park group had a membership of 170 and its website www.friendsofalexandrapark.org.uk provided details of guided walks, bird and bat watching, talks on the history of the Park and a mixture of other activities.</p> <p>The Interim General Manager, Alexandra Palace agreed to the Chair's suggestion that the Alexandra Palace website include a link to the Friends of Alexandra Palace website.</p> <p>The Chair and the Interim General Manager, Alexandra Palace both expressed their thanks to Mr Hutchinson and the Friends of Alexandra Park for their excellent work.</p>
APCC07.	<p>PARK ACTIVITIES UPDATE</p> <p>The Committee received the report of the Park Manager, Alexandra Park, Mark Evison, introduced by the Interim General Manager, Alexandra Palace.</p> <p>Committee members were specifically interested in the paragraphs (6.10 -6.15.3) dealing with tree maintenance work and noted that in future the Park Manager would inform a wider group of interested parties.</p> <p>The Committee discussed the current planning enforcement action being taken against the Little Dinosaurs facility in the Grove area of the Park. The Interim General Manager explained that if enforcement action was successful the Trust would enforce the terms of the Little Dinosaurs lease. Some members expressed the need for flexibility and sensitivity to users of the Park and the Little Dinosaurs facility.</p> <p>RESOLVED</p> <p>i. That the report be noted;</p> <p>ii. That the Park Manager, Alexandra Palace, be asked to devise a list of relevant people that would be informed of future tree works in advance of the works commencing.</p>

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<p>APCC08.</p>	<p>FORTHCOMING EVENTS</p> <p>The Committee received the Forthcoming Events report of the Managing Director, Alexandra Palace Trading Limited, Rebecca Kane, introduced by the Interim General Manager, Alexandra Palace.</p> <p>Further to the Committee's questions, the Interim General Manager would investigate the possibility of Alexandra Palace taking part in the Open House event in September this year.</p> <p>Post Meeting note:</p> <p><i>23.06.2010 - The Consultative Committee was informed that Alexandra Palace will be participating in 'Open House London' on Saturday 18th September 2010 from 10.00 – 17.00. This will follow a similar format to previous years with entry to the TV Studios, Theatre Foyer and a glimpse of the Theatre.</i></p> <p>Committee Members expressed concerns about the lack of visitors at the May 2010 Alexandra Palace open day, particularly those visiting the Governance Exhibition. The Chair highlighted that during the Governance Exhibition roadshow residents in all other parts of the borough had been given the opportunity to contribute to the governance review.</p>
<p>APCC09.</p>	<p>MATTERS RAISED BY INTERESTED GROUPS</p> <p>Jacob O'Callaghan of the Hornsey Historical Society suggested that the Committee received detailed reports on regular surveys of the whole Palace building fabric and what repairs were necessary and being done.</p> <p>The Interim General Manager, Alexandra Palace, informed the Committee that a detailed structured survey of the Palace had not been conducted since 2005 and estimated £25 million was required to put the Palace in a good state of repairs. The 2005 survey had been updated and the cost of repairs was now £30 million plus £50 million to improve facilities to enable the Palace to be better utilised. Any further surveys would need to be funded and agreed by the Trustees.</p> <p>The Committee discussed potential avenues of funding including lottery grants and noted the large amount of officer time required to apply for such grants and that match funding was also often required.</p> <p>The Committee was reminded that individual groups could arrange to meet with facilities management consultants, John Barnett, for more detail on the Palace building which the Interim General Manager stated would be more beneficial than surveys presented to the Committee.</p> <p>RESOLVED that the Committee receive a general report on the state of the building and works required once a year.</p>
<p>APCC10.</p>	<p>ANY OTHER BUSINESS</p> <p>i. <u>Minutes of Interest Groups meetings</u></p>

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	<p>All interested groups who were members of the Consultative Committee were asked to ensure that the minutes of their meetings were sent regularly to the Committee Clerk.</p> <p style="text-align: right;">ACTION: INTERESTED GROUPS</p> <p>ii. <u>Fires in Alexandra Park</u></p> <p>Committee members highlighted that several unauthorised fires or bar-b-q's had been lit in the Park and suggested that a bar-b-q area be made available for park users.</p> <p>RESOLVED that the Park Manager, Alexandra Palace, be asked to respond to the request that a bar-b-q area be made available for park users.</p> <p>lii. <u>Pitch and Putt</u></p> <p>In response to the Committee's asking for an update on the planning application for improvements to the pitch and putt facility, the Interim General Manager advised concerned groups to contact the Park Manager, Alexandra Palace, directly.</p>
APCC11.	<p>DATE OF FUTURE MEETINGS</p> <p>The following dates of future meetings were noted:</p> <p>Tuesday 9th November 2010 Tuesday 8th February 2011 Tuesday 12th April 2011</p>

The meeting ended at 21:00 hrs

COUNCILLOR PAT EGAN

Chair

**MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE.
TUESDAY, 8 JUNE 2010**

PRESENT: * denotes attendee

NOMINATED BY LOCAL RESIDENTS' ASSOCIATIONS

Ms J. Hutchinson	:	Alexandra Residents' Association
*Mr K. Ranson	:	Bounds Green and District Residents' Association
*Ms. M. Myers	:	Muswell Hill and Fortis Green Association
*Mr D. Heathcote	:	Muswell Hill and Fortis Green Association
Ms J. Baker	:	Palace Gates Residents' Association
*Ms L. Richardson	:	Palace View Residents' Association
*Mr. D. Frith	:	The Rookfield Association
*Mr. D. Liebeck	:	Warner Estate Residents' Association

APPOINTED MEMBERS

*Councillor D. Beacham	:	Alexandra Ward
*Councillor J. Christophides	:	Bounds Green Ward
*Councillor M Davies	:	Fortis Green Ward
*Councillor M. Whyte	:	Hornsey Ward
*Councillor J. Jenks	:	Muswell Hill Ward
*Councillor P. Gibson	:	Noel Park Ward
*Councillor J. Ejiofor	:	Council Wide appointment
*Councillor R. Watson	:	Council Wide appointment

Also in attendance:

Mr Andrew Gill – Interim General Manager – Alexandra Palace
 Mr Mark Evison – Park Manager – Alexandra Palace
 Ms Rebecca Kane – Managing Director, Alexandra Palace Trading Limited
 Mrs Natalie Cole – Clerk to the Committee

Also present:

Councillor Pat Egan – Chair of the Alexandra Park & Palace Consultative Committee
 Mr Clifford Hart – LB Haringey Committees Manager
 Mr Adrian Thomas – Warner Estate Residents' Association (WERA)

**MINUTE
NO.**

SUBJECT/DECISION

APSC01.	<p>ELECTION OF CHAIR AND VICE-CHAIR OF THE ADVISORY COMMITTEE FOR THE MUNICIPAL YEAR 2010/11 <u>Election of Chair</u></p> <p>As it was the first meeting of the Municipal Year 2010/11 the Clerk, Mrs Cole, sought nominations for the position of Chair of the Advisory Committee.</p> <p>Councillor Monica Whyte nominated Mr David Liebeck as Chair of the Advisory Committee for the Municipal Year 2010/11. Mrs Monica Myers seconded the</p>
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**MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE.
TUESDAY, 8 JUNE 2010**

	<p>nomination.</p> <p>There being no further nominations it was:</p> <p>RESOLVED</p> <p>That Mr D. Liebeck (Warner Estate Residents' Association) be duly elected as Chair of the Alexandra Park and Palace Advisory Committee for the Municipal Year 2010/11.</p> <p style="text-align: center;"><u>Mr D. Liebeck in the Chair</u></p> <p><u>Election of Vice-Chair</u></p> <p>The Chair sought nominations for the position of Vice-Chair of the Advisory Committee for the Municipal Year 2010/11. The Chair nominated Councillor Whyte as Vice Chair of the Advisory Committee. This was seconded by various members of the Committee.</p> <p>There being no further nominations it was:</p> <p>RESOLVED</p> <p>That Councillor Monica Whyte be duly elected as Vice-Chair of the Alexandra Park and Palace Advisory Committee for the Municipal Year 2010/11.</p>
<p>APSC02.</p>	<p>MEMBERSHIP</p> <p>The Chair advised that the 7 qualifying associations for the Committee had confirmed their agreed allocation of places on the Committee for 2010/11 from amongst their number to the 8 allocated places.</p> <p>The Committee noted that the Bounds Green and District Residents' Association (represented by Mr J. Michaels and Mr K. Ranson (deputy)) had applied and satisfied the requirements to join the Committee.</p> <p>Mr H. Aspden (Warner Estate Resident's Association (WERA) which had two representatives on the Advisory Committee in 2009/10) had resigned as a member of the Advisory Committee.</p> <p>The Chair then MOVED and it was:</p> <p>RESOLVED</p> <p>That the allocation of the 8 places from the qualifying Associations to the Alexandra Palace and Park Advisory Committee for the Municipal Year 2010/11 as detailed below be noted:</p> <p><u>Nominated Members</u> Alexandra Residents' Association: Ms Jane Hutchinson Bounds Green and District Residents' Association: Mr Ken Ranson Muswell Hill and Fortis Green Association: Ms Monica Myers Muswell Hill and Fortis Green Association: Mr Denis Heathcote Palace Gates Residents' Association: Ms Jackie Baker</p>

**MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE.
TUESDAY, 8 JUNE 2010**

	<p>Palace View Residents' Association: Ms Elizabeth Richardson The Rookfield Association: Mr David Frith Warner Estate Residents' Association: Mr David Liebeck</p>
APSC03.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for absence were received from Councillor Joseph Ejiofor.</p>
APSC04.	<p>APPOINTMENT OF MEMBERS TO THE URGENCY SUB-COMMITTEE FOR THE MUNICIPAL YEAR 2010/11</p> <p>The Chair was nominated by Councillor Whyte to act as Chair of the Urgency Sub-Committee; Councillor Whyte was nominated by Councillor Matt Davies; Mr Denis Heathcote (Muswell Hill & Fortis Green Association) was nominated by Mrs Myers and Councillor Pauline Gibson was nominated by Councillor Richard Watson.</p> <p>The Chair MOVED and it was:</p> <p>RESOLVED</p> <p>That the following Members be appointed to the Urgency Sub-Committee of the Advisory Committee for the Municipal Year 2010/11 as detailed below:</p> <p>Mr Liebeck (Chair) Councillor Whyte (Vice Chair) Councillor Gibson Denis Heathcote</p>
APSC05.	<p>DECLARATIONS OF INTEREST</p> <p>Councillor Jenks declared a personal interest as he was a member of the Warner Estate Residents' Association (WERA).</p>
APSC06.	<p>ORDER OF THE AGENDA</p> <p>The Committee agreed to vary the order of the agenda to allow Adrian Thomas (WERA) to give his presentation on Sustainability at the beginning of the meeting. The minutes will show the items in the order in which they appear on the agenda.</p>
APSC07.	<p>MINUTES</p> <p><u>Minutes of the Advisory Committee meetings held on 9th February 2010 and 17th March 2010 (Special)</u></p> <p>RESOLVED</p> <ol style="list-style-type: none"> i. That the minutes of the Advisory Committee meeting held on 9th February 2010 be agreed subject to the inclusion of two paragraphs within the Good Governance section (APSC37). ii. The minutes of the Special Advisory Committee meeting held on 17th March 2010 were confirmed as a correct record.

**MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE.
TUESDAY, 8 JUNE 2010**

	<p><u>Minutes of the Alexandra Palace and Park Consultative Committee</u></p> <p>The draft minutes of the meeting of the Consultative Committee held on 16th February 2010 were noted.</p> <p><u>Minutes of the Alexandra Palace and Park Board</u></p> <p>The tabled minutes of the meetings of the Alexandra Palace and Park Board held on 2nd March 2010 and 4th May 2010 and 12th January were noted.</p> <p>The Chair asked Officers for an update on the possible charging regime on the Park's existing car parks (12th January 2010, minute no. APBO09). Mr Gill informed the Committee that Trustees had requested a feasibility study and an update on this would be provided at the Board meeting on 29th June as part of the Finance Update report. The Advisory Committee would be consulted before any decision on potential car park charging was recommended to the Board.</p>
<p>APSC08.</p>	<p>PARK ACTIVITIES UPDATE</p> <p>The Committee received the report updating the Advisory Committee on events and works within the park, introduced by Mr Mark Evison, Park Manager, Alexandra Palace.</p> <p>The Committee noted that 8,000 visitors had attended the Springwatch Wild Day Out event (paragraph 6.2 of the report) and representatives of the Natural History Museum had estimated 500-700 species of flora and fauna were identified on the day.</p> <p>Mr Evison drew particular attention to paragraphs 6.8, a new walk leaflet was being produced by the Friends of Alexandra Park, and 6.9 the Haringey Council Biodiversity Action Plan objective to declare part of the park a Local Nature Reserve, which could help secure further funding for the Park in future.</p> <p>RESOLVED that the report be noted.</p>
<p>APSC09.</p>	<p>FORTHCOMING EVENTS</p> <p>The Committee received the report advising of forthcoming events to the end of the financial year, presented by Ms Rebecca Kane, Managing Director, Alexandra Palace Trading Limited (APTL).</p> <p>Ms Kane highlighted the success of the business strategy of APTL in provisionally securing 10 concert events for 2010/11 (compared to 2 concerts held at the Palace last year). 2 of the concerts would run through the night, 1 would end at 1am and the others would end at the usual finish time (11pm). APTL hoped to secure 80% of this business.</p> <p>Ms Kane drew the Committee's attention to the Family Picnic event (6000 attendees) for which the Park had been chosen as flagship site, the Indian Festival (which Ms Kane hoped to host at the Palace for the second year) and the World Cup and Fireworks events which were all in progress. New exhibitions scheduled to be held at the Palace included the Indian Property Exhibition, the In Wedding Exhibition and the Dolls Exhibition which replaced the one lost exhibition in</p>

**MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE.
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	<p>2009/10.</p> <p>Ms Kane updated members on plans for a Temporary Ice-Skating Rink, which would be installed whilst work continued on the permanent ice-rink. It was noted that it was not possible to erect the marquee at the original Pavilion site therefore the temporary ice-rink would be installed in the Great Hall to ensure loyal customers continued to visit during the summer. The Great Carnival Splash event would be held in the Great Hall (21st & 22nd August) but have welcomed the addition of an ice-rink to their event.</p> <p>Resident Association representatives suggested more advertising for events could be conducted by APTL. In response, Ms Kane explained that the main channels of advertising were the Palace website (www.alexandrapalace.co.uk) and the "What's On" leaflets, there was also a Facebook page for the ice-rink, advertising on radio stations for the World Cup events at the Palace (where television stations and journalists would be broadcasting from) as well as posters on site and articles in the Evening Standard and Haringey People. Ms Kane highlighted that events promoters were responsible for promoting their events, although the Palace did what it could with the available advertising budget to support events on site.</p> <p>Resident Association representatives were encouraged to circulate information about events to their members.</p> <p>RESOLVED that the report be noted.</p>
<p>APSC10.</p>	<p>GOVERNANCE & FUTURE VISION</p> <p>Ms Kane provided a verbal update on the progress made on the review of governance of Alexandra Palace. The Committee noted that the National Council for Voluntary Organisations (NCVO) Good Governance Code (presented to the Advisory Committee on 9th February 2010) had been adopted by the Board. The Palace master-plan is at embryonic stage and would be discussed with Trustees in the near future. A further report to trustees will ask them to reduce the number of proposed models for Governance from 6 to 2/3 maximum upon which further legal analysis can then be carried out. Ms Kane emphasised that none of the options had been ruled-in or ruled-out at this point in time.</p> <p>Research into the Eden Project in Cornwall (a visitor attraction including the world's largest greenhouse) was being conducted with the intention of organising a visit to the project for Trustees - if the benefits (of such a visit) to the decision-making were clear and agreed.</p> <p>The Committee noted that timescales for further milestones of the governance review will be provided in due course.</p> <p>RESOLVED that the verbal update be noted.</p>
<p>APSC11.</p>	<p>GENERAL MANAGER'S UPDATE</p> <p>Mr Gill provided a verbal update on current activities including that induction for new Trustees had been undertaken. A further induction session would take place on 19th June to update Trustees on the governance review and Code of</p>

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	<p>Governance.</p> <p>A Board meeting had taken place on 7th June 2010 including reports on the appointment of a director to APTL and the usual finance and investment reports as well as an Integrated Facilities Management Contract. A report would be presented to the Board on 29th July requesting delegated authority for the Interim General Manager to appoint a Facilities Manager who would be responsible for the day to day running of the Palace site and to liaise between contractors.</p> <p>RESOLVED that the verbal update be noted.</p>																							
<p>APSC12.</p>	<p>ANY OTHER BUSINESS</p> <p><u>Alexandra Palace becoming a Sustainability Centre</u></p> <p>The Committee received a presentation by Adrian Thomas, a regular park user and member of the Warner Estate Residents' Association (WERA) suggesting that the following recommendations towards Alexandra Palace and Park becoming more sustainable be considered and taken forward:</p> <table border="1" data-bbox="284 936 1469 2132"> <thead> <tr> <th data-bbox="284 936 496 1070"></th> <th data-bbox="496 936 935 1070">Possible short term actions (to 2012)</th> <th data-bbox="935 936 1193 1070">More challenging (to 2014)</th> <th data-bbox="1193 936 1469 1070">Longer term actions (to 2016)</th> </tr> </thead> <tbody> <tr> <td data-bbox="284 1070 496 1375">Events and activities</td> <td data-bbox="496 1070 935 1375"> 1. Network with Haringey Council and local sustainability organisations. 2. Encourage organisations concerned with sustainability and crafts to hold exhibitions at the Palace. </td> <td data-bbox="935 1070 1193 1375"> Promote the Palace as a venue for environmental meetings, conferences and courses. </td> <td data-bbox="1193 1070 1469 1375"> Set up an eco-hotel. </td> </tr> <tr> <td data-bbox="284 1375 496 1666">Energy generation and energy efficiency in public buildings</td> <td data-bbox="496 1375 935 1666"> 1. Complete energy generation survey. 2. Plan to reduce the Palace's carbon emissions by 40% by 2016. </td> <td data-bbox="935 1375 1193 1666"> Install Solar panels and smokeless biomass boilers. </td> <td data-bbox="1193 1375 1469 1666"> Install wind-turbines if feasible; aim for energy self-sufficiency for the Palace, or a surplus. </td> </tr> <tr> <td data-bbox="284 1666 496 2024">Energy efficiency: homes</td> <td data-bbox="496 1666 935 2024"> Publicise the Palace's concern for sustainability, and promote it as a venue for environmental events </td> <td data-bbox="935 1666 1193 2024"> Set up a permanent housing display showing different methods of insulation, draught-proofing and double-glazing. </td> <td data-bbox="1193 1666 1469 2024"> Develop display and establish alliances with responsible retailers and builders. </td> </tr> <tr> <td data-bbox="284 2024 496 2132">Travel & transport:</td> <td data-bbox="496 2024 935 2132"> Improve signage from transport hubs and provide better maps. </td> <td data-bbox="935 2024 1193 2132"> Introduce electric/hybrid buses to </td> <td data-bbox="1193 2024 1469 2132"> Evaluate bus system and consider </td> </tr> </tbody> </table>					Possible short term actions (to 2012)	More challenging (to 2014)	Longer term actions (to 2016)	Events and activities	1. Network with Haringey Council and local sustainability organisations. 2. Encourage organisations concerned with sustainability and crafts to hold exhibitions at the Palace.	Promote the Palace as a venue for environmental meetings, conferences and courses.	Set up an eco-hotel.	Energy generation and energy efficiency in public buildings	1. Complete energy generation survey. 2. Plan to reduce the Palace's carbon emissions by 40% by 2016.	Install Solar panels and smokeless biomass boilers.	Install wind-turbines if feasible; aim for energy self-sufficiency for the Palace, or a surplus.	Energy efficiency: homes	Publicise the Palace's concern for sustainability, and promote it as a venue for environmental events	Set up a permanent housing display showing different methods of insulation, draught-proofing and double-glazing.	Develop display and establish alliances with responsible retailers and builders.	Travel & transport:	Improve signage from transport hubs and provide better maps.	Introduce electric/hybrid buses to	Evaluate bus system and consider
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getting to the Palace		provide an energy efficient transport system.	whether to introduce a light rail system.
Bicycles & walking	Make the Palace more bicycle-friendly with better parking, marked paths etc., and provide maps for walkers and cyclists.	Host bicycle exhibition and events focussing on shopping and commuting.	Organise bicycle retail outlet focussing on sustainable transport.
Food production	Set up food production demonstration plots on allotments, and a community orchard in the Park.	Establish an alliance with local garden centre to promote sustainable gardening.	
Waste and recycling	Establish a waste and recycling policy with targets, and publicise them to all users.	Recycle surplus timber in the Park in biomass boilers.	
Biodiversity	Build on the impetus from the Springwatch event, and liaise with wildlife trusts etc. to improve biodiversity in the Park.	Consider how the deer enclosure could be adapted to convey more of a biodiversity message.	
Lifestyle	Encourage music festival using the Palace and the Park (cf. Victoria Park).		

Mr Thomas informed the Committee that the proposals had been circulated to members of the local community and had received positive responses.

The general response from Palace officers was that some of the suggestions made by Mr Thomas could be integrated into the usage of the Palace and Park and others were already being progressed. The Committee recognised that there were financial implications to making the Palace and Park more sustainable and that Trustees would require details of how the proposals would be funded in order to consider them. It was suggested that funding could be sought, for example, energy utility companies provided funding for solar panels.

Mr Andrew Gill, Interim General Manager – Alexandra Palace, advised the Committee that a Sustainability Policy was in place at the Palace and Park and an energy survey of the Palace buildings had been completed by the Carbon Trust resulting in an energy saving Action Plan. Plans for improving sustainability, particularly the Palace's overspending on energy consumption, would be included in any master-planning process for the Palace and Park. Palace officers already liaised regularly with the Sustainability Team at LB Haringey and local sustainability organisations with an interest in promoting sustainability.

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Ms Rebecca Kane, Managing Director, Alexandra Palace Trading Limited (APTL), advised that the Events and Venue industry has started to focus on sustainability working and APTL is a member of their Forum. The Palace is committed to sustainability and as part of a recent bid to host a cultural house event during 2012 the Palace was asked to submit its Sustainability Policy. Ms Kane recognised that, whilst it was an important issue, that the backlog of repairs required to the Palace buildings prevented large promoters using the Palace for events such as Eco Build. APTL would welcome any new business but could not commit resources to targeting one specific area alone. Ms Kane suggested that the biggest area where real impact/energy efficiency could be achieved was in improving the building condition as much resource was wasted on heating/cooling using poor systems and inadequate infrastructure. The master plan and levering in investment would be the best way to achieve this sea-change.

In response to some of the recommendations by Mr Thomas, Ms Kane informed the Committee that improving signage in the Park was a priority and that Palace staff were working with First Capital Connect to improve signage from the local train stations with the intention of including maps of the Park on new signage. Ms Kane confirmed that work was being conducted with promoters on the possibility of the Palace hosting outdoor music festivals from 2011.

Mrs Myers reminded the Committee that there had been proposals, as part of a previous National Lottery Project, to build a waste recycling centre in the Paddock area of the Park. The Committee noted that whilst this project had not been taken forward informal recycling facilities were being used in the Park.

RESOLVED

- i. That Alexandra Palace and Park staff be asked to look at the possible short term actions for improved sustainability at Alexandra Palace and Park and provide the Board with information on how some of the proposals presented by Mr Thomas were already in place and how further proposals could be taken forward.
- ii. That the Board be recommended to consider the proposals for improved sustainability presented by Mr Thomas and Palace and Park staff provide the Board with information (as stated in recommendation i. above) at a future meeting in the autumn and report back to the Advisory Committee.

Local Development Framework (LDF)

Mr David Frith, The Rookfield Association, brought the Committee's attention to LB Haringey's LDF (Local Development Framework, a document for proposed spatial planning) consultation which was ending on 22nd June and asked if Palace Officers had taken part in the consultation. Mr Gill informed the Committee that he had read the sections of the consultation which were relevant to the Palace and Park and had sent a summary to Trustees, although he stated that there had been no significant points of relevance regarding Alexandra Park and Palace to draw to the attention of Trustees.

Integrated Facilities Management Contract

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	<p>In response to Committee members' enquiries Mr Gill explained that the advertisement in the local press was for an integrated facilities management contract in order to bring both the Repairs and Maintenance and Security services together as one new contract for improved efficiency value for money. This approach had been approved by Trustees.</p>
APSC13.	<p>MEETINGS OF THE ADVISORY COMMITTEE FOR THE REMAINDER OF THE MUNICIPAL YEAR 2010/11 The Committee noted the following meeting dates:</p> <p>Tuesday 7th September 2010 Tuesday 2nd November 2010 Tuesday 25th January 2011 Tuesday 5th April 2011</p>

The meeting ended at 20:55 hrs

David Liebeck (Chair)

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* Denotes attendance

Councillors Egan* (Chair), Strickland* (Vice-Chair), Hare*, Peacock*, Scott*, Stewart, Williams*,

Non-Voting Representatives: Val Paley, Mike Tarpey, Nigel Willmott*

Observer: David Liebeck*

Also present:

Mr A. Gill – Interim General Manager – Alexandra Palace
Mr I. Harris – Trust Solicitor
Ms H. Downie - Head of Finance – Alexandra Palace
Ms R. Kane – Managing Director – Alexandra Palace Trading Limited **
Ms J. Parker – Director of Corporate Resources – LB Haringey**
Mr C. Hart – Committee Manager (Clerk to the Board) LB Haringey

** attended for public meeting and part of the exempt proceedings

**MINUTE
NO.**

SUBJECT/DECISION

APBO06.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for absence were received on behalf of Mike Tarpey, and Councillor Stewart, and for lateness from Nigel Willmott and Councillor Williams.</p> <p>NOTED</p>
APBO07.	<p>URGENT BUSINESS</p> <p>The Clerk to the Board – Mr Hart advised that there was an item of urgent business which would be considered at agenda item 16 in the exempt part of the proceedings in relation to an update regarding capital projects.</p> <p>The Chair agreed to accept the Item as urgent business and consider it under Agenda Item 16.</p> <p>NOTED</p>
APBO08.	<p>DECLARATIONS OF INTEREST</p> <p>The Clerk to the Board – Mr Hart advised the Board that those members who sat as Directors to the Board of Alexandra Palace Trading Limited were required to declare a personal interest and prejudicial interest with regard to agenda item 14 and to leave the proceedings for Item 14.</p> <p>Councillors Egan, Hare and Scott respectively declared a personal interest and prejudicial interest with regard agenda item 14.</p>

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	<p>Ms Parker – Director of Corporate Resources – LB Haringey also declared an interest in Exempt Item 14 as Director of Alexandra Palace Trading Limited.</p> <p>Ms Downie – Head of Finance – Alexandra Palace declared an interest in Exempt Item 14 as Head of Finance Alexandra Palace Trading Limited.</p> <p>Ms Kane – Managing Director Alexandra Palace Trading Limited declared an interest in Exempt Item 14 as Managing Director Alexandra Palace Trading Limited.</p> <p>NOTED</p>
<p>APBO09.</p>	<p>QUESTIONS, DEPUTATIONS OR PETITIONS : TO CONSIDER ANY QUESTIONS, DEPUTATIONS OR PETITIONS RECEIVED IN ACCORDANCE WITH PART 4, SECTION B29 OF THE COUNCIL'S CONSTITUTION</p> <p>NIL</p>
<p>APBO10.</p>	<p>APPOINTMENT OF DIRECTORS TO THE BOARD OF ALEXANDRA PALACE TRADING LIMITED</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Head of Finance – Alexandra Palace – Ms Downie advised the Board of the resignation of former Cllr Thompson from the Board of Directors of Alexandra Palace Trading Limited (APTL) on 24th May 2010. Following on from this resignation it was now necessary for the Board to consider and seek a nomination and agreement of such nominee to fill the resultant vacancy of Director of APTL. It was also necessary for the Board to formally, as sole shareholder of APTL, to appoint such nominee as director under clause 8 of the Memorandum and Articles.</p> <p>The Chair thanked Ms Downie for her succinct introduction and the Chair nominated Councillor Alan Strickland to fill the vacancy of Director of APTL.</p> <p>There being no further nominations the Chair MOVED and it was:</p> <p>RESOLVED</p> <ol style="list-style-type: none"> i. That the resignation of former Councillor Thompson as Director of Alexandra Palace Trading Limited be noted; ii. that Councillor Strickland be nominated to be appointed a Director of Alexandra Palace Trading Limited to replace former Cllr Thompson; and iii. That the Alexandra Palace and Park Board, as sole shareholder of Alexandra Palace Trading Limited, and following the confirmed agreement of Councillor Strickland to accept nomination to be

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	<p>appointed a Director of Alexandra Palace Trading Limited, formally appoints Councillor Strickland as a director of Alexandra Palace Trading Limited.</p>
<p>APBO11.</p>	<p>FINANCE UPDATE</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Head of Finance – Alexandra Palace Ms Downie reported that the purpose of the report was to detail the draft, unaudited results for the 2009/10 financial year, and also to obtain the Board’s approval for a change to the Trust’s accounting policy relating to the capitalisation of fixed assets.</p> <p>Ms Downie referred the Board to Appendix 1 of the report which detailed the draft results for the year ended 31st March 2010 which had been split between restricted and unrestricted funds. Ms Downie commented that restricted funds were funds secured for a specific purpose which may only be utilised for that purpose. During the year, the Trust secured £18k for work to the boating lake conservation area, £3k for maintenance work to the organ and £311k restricted capital funding from LB Haringey. Any unspent restricted funds were carried forward to future periods but could only be used for the specific purpose for which they were provided.</p> <p>Ms Downie further reported that the deficit on unrestricted funds represented the Trust’s funding requirement from LB Haringey, with unrestricted income £24.5k above budget due to rent reviews on some of the Trust’s leases, and community events income was £19k above budget. The latter included public donations for the fireworks, which were £6k above budget.</p> <p>Ms Downie commented that prime costs were £84k or 5% over budget for the year, with salaries £96k above budget due to higher management costs and increased staff costs during the secondment period. Contracted services were £12k below budget in park security (£3k underspent) and park maintenance (£9k underspent). With regard to fixed overheads these were £27k above budget due to a £57k overspend in legal costs offset by a £22k underspend in central admin charges and an £8k underspend in audit fees. Legal fees include fees from LBH Legal Services Team as well as Howard Kennedy. Some central admin charges had been charged to professional fees although overall, the costs were much lower than budgeted. The underspend in audit fees had been achieved via the tender exercise during the year. Also variable overheads were £72k above budget overall and the chart at the bottom of para 6.3 detailed the over and underspends.</p> <p>Ms Downie also commented that Development (governance) costs were on budget. With regard to the anticipated gift aid payment from the trading company this was £200k below budget and £50k below forecast, with APTL having faced an extremely difficult trading environment in 2009/10 as both the events and leisure industries were hit hard by the recession. Ms Downie advised that it was the case that two major bookings were lost as a direct result of economic climate, with an estimated combined loss to bottom line profit of £112k. Due to the</p>

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reduction in household spending, increasing footfall and spend per head in the pub and the ice rink was particularly challenging. In addition to this, the coldest winter on record for 30 years had a significant impact on energy consumption due to the nature of the building which was particularly difficult to heat. Most of the utility costs for the site are recharged to the trading company whose utility costs were £44k above forecast for the year.

Ms Downie went on to explain that the final gift aid payment may change as a result of audit and tax adjustments. The audit fieldwork commenced earlier that day for two weeks. Following completion of the audit, a draft of the consolidated statutory accounts would be sent to trustees for review and comment prior to approval at a future Board meeting.

Ms Downie then referred to the capital expenditure policy for Alexandra Palace and advised that the trust currently capitalised all items that fell within the statutory definition of a fixed asset, regardless of their value. The items were added to the fixed asset register and depreciated monthly over four or ten years, depending on the nature of the asset. This created unnecessary work for the Finance team as depreciation was being calculated monthly on items with a value of as little as £50. Ms Downie commented that most organisations had a threshold below which items were treated as revenue expenditure in the year of purchase. For an organisation of the Trust's size, a threshold of £500 was deemed appropriate and its impact would be to marginally increase equipment expenditure in 2010/11 though existing budgets would be sufficient to cover this.

Ms Downie concluded that there would be no impact on the £500k capital works budget for 2010/11, and the change would take effect from 1st April 2010 with no requirement to effect a prior period adjustment in the accounts. Individual assets would continue to be log and tagged with a value over £200, ensuring that these items can be properly tracked and monitored even if they did not appear on the fixed asset register.

The Chair thanked Ms Downie for her detailed introduction and asked if there any questions or points of clarification.

Councillor Hare sought clarification as to the main elements of the maintenance budget and whether it would be possible to be given a break down of this now. In response the Interim General Manager Alexandra Palace – Mr Gill advised that it was not possible to give a maintenance break down as there were various different charges etc. Mr Barnett advised that specifically there were costs for compliance especially for items such as asbestos in all areas of the Palace. Mr Gill added that the forecast overspend for maintenance had been high though in effect this had been below £100K but he reassured Members that nothing specific had been left out of the planned maintenance works on site.

In response to points of clarification from Councillors Peacock and Scott Mr Gill advised that in terms of the winter of 2009/10 being the coldest winter on record for 30 years, the effects of this on the overall maintenance cost of the Palace did have an effect coupled with the fact that it was the case that the building was very difficult to heat. However every effort was made to ensure that adequate heating was provided in those areas that required heating and no wastage in those areas

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	<p>that did not. In respect of certain parts of the building being heated during the summer it was the case that certain areas required heating all year round due to the contents of equipment of storage held in those areas, and that certain areas were continually heated due to damp.</p> <p>In response to further points of clarification Ms Downie briefly outlined the reasons for the introduction of a £500.00 de minimis limit on the capitalisation of fixed assets, and advised that any items purchased below this value would be treated as revenue expenditure in the year of purchase.</p> <p>Following further clarification the Chair summarised and it was:</p> <p>RESOLVED</p> <p>i. That the draft unaudited result for the 2009/10 financial year be noted; and ii. That approval be given to introduction of a £500.00 de minimis limit on the capitalisation of fixed assets, with any items purchased below this value being treated as revenue expenditure in the year of purchase.</p>
<p>APBO12.</p>	<p>INVESTMENT CONSIDERATIONS 2010/11</p> <p>The Chair asked for an introduction of the report.</p> <p>The Interim General Manager Alexandra Palace – Mr Gill informed the Board that the purpose of the report was to update the Board on the progress with the Ice Rink replacement project, and to seek approval for the priorities for capital and revenue spends on dilapidations and maintenance repairs. Mr Gill advised the Board of the sum of £2.0 million which had been secured from LB Haringey via prudential borrowing to replace the Ice Rink. Mr Gill referred to the special Board meeting on 4th May 2010 which had given its approval to awarding the contract to Lengard Ltd on the basis that the tender represented the overall best value to Alexandra Palace and was within the allocated cost plan for this element of the project (£1.7m). Following the issuing of a letter of intent to Lengard on the 6th May 2010, and completion of contract documentation on 14th May 2010, work was commenced. The Ice Rink was closed to the public on 5th May 2010 and the facility decommissioned over the following days.</p> <p>Mr Gill reported that bore holes into the ground had been completed and the depth of ice penetration and soil condition analysed, which had at the time of writing shown no areas for concern. In order to minimise the loss of revenue to Alexandra Palace Trading Limited (APTL) and the Trust during the 6 months construction period the replacement had been scheduled across the summer low season of the Ice Rink. Mr Gill also advised that a bid had been submitted to Haringey Council's Sustainable Investment Funding (SIF) programme for a low emissivity ceiling for the ice rink at a cost of £51,461. This sum would be repaid to Haringey Council from the resulting energy cost savings over a five year period.</p> <p>Mr Gill referred to the professional project team working in conjunction with Haringey Council, mobilised for the contract and a Design and Build contract and tendered under the Haringey Council Framework Agreement for the Provision of Major Works Construction Services value in the range £1,000,000 to £3,499,000.</p>

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The Alexandra Park and Palace Charitable Trust (APPCT) had been allocated a CAPEX dilapidation budget for 2010/11 of £500,000 and an R&M Security and Maintenance budget of £1,237,295. Mr Gill advised that the £500,000 capital grant represented only half of the requested sum for 2010/11, and had been realigned on the basis of the priority of the compliance and dilapidation works defined within the original bid paper. Mr Gill referred the Board to para 6.2.2 of the report which gave a breakdown of the works.

Mr Gill went on to explain that the £1,237,295 R&M Security and Maintenance budget would fund Site Security, Planned and Reactive Maintenance and a proportion of the utility costs of the site. The term contracts with Europa and Integral were in place until the 31st October 2010, after which the new Integrated Facilities Management contract would be in place at which time the cost plans would be reviewed. The current cost plan was as follows:-

- Site Security with term contractor £ 432,708
- Planned Maintenance with term contractor £331,389
- Reactive Maintenance £270,900
- Equipment Maintenance £116,380
- Balance of Budget: Funding a proportion of the utility costs of the site

Mr Gill advised that the above sums did not include variable repairs and maintenance budgets for the park, winter maintenance, roads and park security, which were included in the Budget Report approved by the Board at its meeting on 2 March 2010. Mr Gill concluded that he was proposing a memorandum of understanding between the Trust and APTL that effectively 'ring-fenced' the additional profit from the ice rink to enable the £2.05m capital and interest to be repaid to the Council over a ten year period. However Mr Gill advised that the Board not to consider the recommendations as detailed in the report at this stage and that these recommendations would come back to the Board at a future meeting. There were also a number of issues that would require consideration under the proposed exempt urgent business item later in the agenda.

The Chair thanked Mr Gill for his introduction and in noting that there the Board were being asked to now not agree the recommendations before it, asked if Board Members had any points of clarification.

Following points of clarification from Councillors Hare and Strickland Mr Gill and Mr Barnett responded that the new plant was very much more energy efficient and waste heat would probably be used for the heater mats which were underneath the base of the Ice Rink.

(Councillor Williams and Mr Willmott arrived at 20.00hrs)

The Chair then summarised and it was:

RESOLVED

That consideration of the recommendations before the Board be deferred to a future meeting of the Board noting consideration of an urgent exempt business

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	item in relation to Investment Considerations for 2010/11.
APBO13.	<p>INTEGRATED FACILITIES MANAGEMENT CONTRACT</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Interim Facilities Management Consultant – Mr Barnett advised the Board that the delivery of the Integrated Facilities Management contract was proceeding to programme. The contract would be tendered over the period 10th June to the 19th July 2010 and following tender evaluation, a Special Board meeting would be convened on 6th September 2010 to review the tender evaluations and consider approving the award of contract. Following the ‘Alcatel period’, the award of contract is programmed for the 27th September 2010. This would require the existing contracts with Europa and Integral to be extended past the 31st August 2010 for a period of 2 months allowing 25 days for mobilisation of the new contract. TUPE discussions had been held with the incumbent suppliers and staffing information had been passed to the Interim General Manager and himself.</p> <p>The Chair thanked Mr Barnett for his introduction, and in asking if the Board had any points of clarification, advised that there would be the opportunity to ask contractual points of clarification during the consideration of the item in the exempt proceedings.</p> <p>Councillor Strickland sought clarification as to the likely savings from entering into a contract , and also if there any difficulties in meeting any additional costs as referred to in the finance comments at par 8.3 of the report.</p> <p>In response Mr Barnett advised that a professional project team had been established for the project comprising the Haringey Council Construction Procurement and Legal Team members together with expertise from within Haringey Council’s Consultants Framework agreement and key APPCT & APTL staff. The team would be looking at the overall costs of the project and best value. The costs of the project team had also been included in the 2010/11.</p> <p>The Chair then summarised and it was:</p> <p>RESOLVED</p> <ol style="list-style-type: none"> i.. That the progress reported on the procurement of a single contract for the provision of Security and Facilities Management Services; ii. that approval be given, in accordance with Contract Standing Order (CSO) 13.02, to the extension of the existing Mechanical Services contract with Integral UK Ltd until the end of October 2010; and iii. that it be noted that the Interim General Manager Alexandra Palace would approve, in accordance with CSO 13.01(a)(ii), the extension of the existing Security contract with Europa Workspace Solutions Ltd until the end of October 2010.

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APBO14.	<p>UNRESTRICTED MINUTES</p> <p>RESOLVED</p> <p>that the minutes of the meeting of the Alexandra Palace and Park Board held on 2 March 2010, and the minutes of the special meeting of the Alexandra Palace and Park Board held on 4 May 2010 be agreed and signed by the Chair as an accurate record of the proceedings.</p>
APBO15.	<p>NEW ITEMS OF UNRESTRICTED BUSINESS</p> <p>The Chair advised that there were not items of urgent business.</p> <p>Councillor Hare asked if he could raise a number of points in relation to the Palace and park, the first being the issue of rat bait boxes in and around the Palace and park and the need for some form of warning to place on them, as well as a clear idea of where they were placed.</p> <p>The Chair, following advice from the Clerk to the Board – Mr Hart, referred to the issue posed and the subsequent other queries that Councillor Hare wished to rise. He asked that these matters be put in writing directly to the Interim General Manager Alexandra Palace, and answers could then be given and circulated to Councillor Hare and all other Board Members.</p> <p>NOTED</p>
APBO16.	<p>EXCLUSION OF THE PUBLIC AND PRESS</p> <p>RESOLVED</p> <p>That the press and public be excluded the from the meeting for consideration of Items 12, 13, 14, 15 and 16 as they contain exempt information as defined in paras 1,2, and 3 of Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); namely information relating to an individual, information which is likely to reveal the identity of an individual, and information relating to the business or financial affairs of any particular person (including the authority holding that information).</p> <p>At this point in the proceedings (20.15hrs) the Chair moved the meeting adjourn for a period of 5/7 minutes. The motion was agreed nemine contradicente. The Board adjourned and reconvened at 20.23hrs.</p> <p>NOTED</p>

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SUMMARY OF EXEMPT/CONFIDENTIAL PROCEEDINGS	
APBO17.	<p>EXEMPT MINUTES</p> <p>AGREED - the exempt minutes of the meeting of the Alexandra Palace and Park Board held on 2 March 2010, and special meeting of the Alexandra Palace and Park Board held on 4 May 2010</p> <p>At this point in the proceedings the Chair MOVED that the order of business be varied to consider agenda items 15 and 16 after Item 13, and then Item 14 as the last agenda item. The MOTION was carried nemine contradicente.</p>
APBO18.	<p>STAFFING MATTERS</p> <p>AGREED recommendations as detailed.</p>
APBO19.	<p>INTEGRATED FACILITIES MANAGEMENT CONTRACT</p> <p>AGREED recommendations as detailed.</p>
APBO20.	<p>NEW ITEMS OF EXEMPT URGENT BUSINESS</p> <p style="text-align: center;">Alexandra Palace Ice Rink Replacement Project and specifically the Ice Rink Substructure Design, and the location and duration of the Temporary Ice Rink.</p> <p>AGREED to note update.</p>
APBO21.	<p>APTL LICENCE FEE</p> <p>At this point in the proceedings Councillors Egan, Hare, Scott and Strickland, Ms Kane, and Ms Parker, having made an earlier declaration of interest, left the proceedings.</p> <p style="text-align: center;">COUNCILLOR PEACOCK IN THE CHAIR</p>

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	AGREED recommendations as detailed.
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The meeting ended at 21.10hrs

COUNCILLOR PAT EGAN
Chair

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DRAFT

*

Denotes attendance

Councillors Egan* (Chair), Strickland* (Vice-Chair), Hare*, Peacock*, Scott*, Stewart*, and Williams*

Non-Voting Representatives: Val Paley*, Mike Tarpey, Nigel Willmott*

Observer: David Liebeck*

Also present:

Mr A. Gill – Interim General Manager – Alexandra Palace
 Mr I. Harris – Trust Solicitor
 Ms H. Downie - Head of Finance – Alexandra Palace
 Ms R. Kane – Managing Director – Alexandra Palace Trading Limited
 Ms J. Parker – Director of Corporate Resources – LB Haringey
 Mr G. Oliver – Financial Manager – LB Haringey
 Mr J McGrath – BSF – LB Haringey
 Mr C. Hart – Committee Manager (Clerk to the Board) LB Haringey

**MINUTE
NO.**
SUBJECT/DECISION

APBO22.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for absence were received on behalf of Mike Tarpey, and for lateness from Val Paley.</p> <p>NOTED</p> <p>The Chair welcomed Mr Rick Wills – Non-Executive Director of Alexandra Palace Trading Limited, who was in attendance and seated in the public seating area.</p> <p>The Chair also welcomed representatives from the 345 Club Amanda Reynolds, Chair, Louise Palmer, Manager, and Duncan Dalgleish, Architect, and also a Local resident and writer who was in the process of writing a book in respect of Alexandra Palace.</p>
APBO23.	URGENT BUSINESS

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	<p>There were no items of urgent business.</p> <p>NOTED</p>
APBO24.	<p>DECLARATIONS OF INTERESTS</p> <p>Councillor Peacock declared a prejudicial interest in Agenda item 4 as Chair of the LB Haringey's Planning Committee in respect of the deputation from the 345 Club as there was a likely planning application to the LB Haringey in respect of the 345 Club refurbishment . Councillor Peacock advised that she would leave the proceedings at the commencement of Agenda Item 4.</p> <p>Councillor Egan advised the meeting that as a Director of Alexandra Palace Trading Limited he was declaring an interest in Agenda Items 11 and 17 in relation to the Capital projects Update, but that on this occasion it would not be prejudicial but personal interest only.</p> <p>Councillors Hare, Scott and Strickland also declared a personal interest in Agenda items 11 and 17 in relation to the Capital projects Update as a Director of Alexandra Palace Trading Limited.</p> <p>The Director of Corporate Resources – LB Haringey - Ms Parker declared an interest in Agenda items 11 and 17 in relation to the Capital projects Update as a Non- Executive Director of Alexandra Palace Trading Limited.</p> <p>Ms Downie – Head of Finance Alexandra Palace - declared an interest in Agenda items 11 and 17 in relation to the Capital projects Update as an employee of Alexandra Palace Trading Limited.</p> <p>Ms Kane – Manager of Alexandra Palace Trading Limited declared an interest in Agenda items 11 and 17 in relation to the Capital projects Update as an employee of Alexandra Palace Trading Limited.</p> <p>NOTED</p>
APBO25.	<p>QUESTIONS, DEPUTATIONS OR PETITIONS : TO CONSIDER ANY QUESTIONS, DEPUTATIONS OR PETITIONS RECEIVED IN ACCORDANCE WITH PART 4, SECTION B29 OF THE COUNCIL'S CONSTITUTION</p> <p>Councillor Peacock, having declared a prejudicial interest in the deputation left the proceedings for the duration of the item.</p> <p>NOTED</p> <p>The Chair advised that there had been a deputation request from 345 Club Amanda Reynolds, Chair, Louise Palmer, Manager, and Duncan Dalgleish, Architect and asked that the Board agree to receive the deputation. The Board agreed to receive the deputation nemine contradicente.</p> <p>The Chair asked that Standing Orders be suspended for the duration of the deputation. The Board agreed to the suspension of standing orders nemine contradicente</p>

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The Chair asked that the deputation make their presentation to the Board and referred the Meeting to the circulated information sent with the Agenda and also the TABLED documents received the previous evening from the deputees which had been emailed to Board Members earlier that day. The Chair advised the Deputation that under procedural rules they had 5 minutes to address the meeting followed by 5 minutes of questions.

At 19.33hrs Ms Amanda Reynolds – Chair of the 345 Club advised the Board that the Club was a registered charity run by a voluntary management committee, responsible for the 4 pre-schools in the group, 2 of which operate from the Springfield site (The Islands). 345 was originally set up over 40 years ago, in response to local need, and had grown organically over the years, becoming incorporated as a charity and company limited by guarantee in 2004. Ms Reynolds advised that it employed 20 pre-school staff and also a manager to provide continuity, as committees can change year on year. Ms Reynolds then outlined the running of the preschool under the required statutory framework. The pre-schools were run in accordance with the Early Years Foundation Stage and 345 was therefore subject to the equivalent legal requirements as a reception class in school, and subject to regular Ofsted inspections and had been consistently recognised as delivering a “good” service.

Ms Reynolds advised that 345 had provisionally been awarded a grant of £58,000 to redevelop its Springfield pre-school in order to enrich the indoor and outdoor learning environments, and meet the present and future demands of the extended hours initiative. 345 also held financial reserves, a proportion of which could be applied to a capital project such as that proposed.

Ms Reynolds further commented that prior to submitting the planning application, comments were sought from the public about the proposals. A presentation detailing the plans was available for parents and carers to view at pre-school, and a copy was held at BBC Tower for the general public to view. No negative comments had been received. User groups were contacted directly, and gave supportive responses. The Alexandra Park and Palace Advisory Committee had also been supportive of the proposals when a presentation was made to the Committee in March 2010, as was the Alexandra Palace and Park Consultative Committee.

Mr Duncan Dalgleish – the Architect for the proposed project advised the Board of the highlights of the project as detailed in the Design and Access statement.

The main aims were:

- To demolish and rebuild the dated plywood extension (main entrance);
- to introduce more light, with a child height windows and a new rear door;
- to slightly enlarge the main play area;
- to create an informal area that can be used for staff meetings/parent consultations;
- to improve insulation and heating systems;
- to improve the “flow” of the building and access to outdoor play;
- to slightly enlarge and improve the lobby/coat area;
- to improve storage of play equipment and resources;
- to improve the appearance of the building, using “woodland” materials.

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At 19.37hrs, the Chair thanked the deputation for its succinct presentation and asked if there were any points upon which Board Members sought clarification.

Councillor Scott commented on the illustrations as detailed and brightness and questioned whether the colour tones could be more discreet in order to blend with the surrounding Park area. In response Mr Dalgleish and Ms Reynolds commented that the colour referred to was only visible at the rear of the building and therefore it was not visible from the outside of the building.

In response to clarification regarding landscaping from Councillor Hare Ms Reynolds advised that there a possibility of some landscaping but there would be a requirement for additional funding which would be sought a little further into the refurbishment proposals.

In response to further clarification from Councillor Scott Mr Dalgleish advised that the total area of land was the same as now but that the footprint of the building would slightly increase.

(Mr Liebeck arrived at 19.45hrs)

There being no further questions the Chair thanked Ms Reynolds, Ms Palmer and Mr Dalgleish for their presentation. The Chair felt that it would be appropriate that the Board visit the site in the later part of July and asked that a site visit be arranged accordingly.

Ms Reynolds responded that she looked forward to welcoming members to see the site.

In thanking Ms Reynolds for the deputation the Chair made plain on behalf of the Board that it was neither being asked to make nor making any decision upon the presentation. It was simply receiving it under Council Standing Orders.

NOTED

At 19.47 hrs the suspension of Standing Orders was ended.

APBO26. TO CONSIDER A REQUEST FROM THE FOLLOWING ORGANISATION FOR REPRESENTATION ON THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE

Councillor Peacock re-entered the proceedings.

The Chair advised that a request had been made by the Alexandra Palace Garden Centre for representation on the Alexandra Palace and Park Consultative Committee.

The Chair asked that the Park Manager Alexandra Palace – Mr Evison advised the Board of the background to the organisation.

Mr Evison advised the Board that the Company had been in operation

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approximately 18 years and had started as a landscape and garden maintenance business and now had 6 garden centre sites, 1 e-commerce site and a landscaping division. Capital Gardens, and its predecessor had been on site at Alexandra Palace as a lessee since the early 1980s.. The business employed about 100 staff in total and had a turnover of £8 million.

In clarification of a number of points raised by Councillor Hare in relation to the details of services promised at the commencement of operation in respect of wild life and whole foods that had not materialised and if there was a contravention of the lease arrangement the Trust Solicitor – Mr Harris advised that the original lease contained a covenant that the lessee would keep an area as a “wildscape area.” This provision was varied in exchange for an agreed increase in rent. The Interim General Manager – Mr Gill commented that as a lessee the organisation were fully entitled to sit on the Consultative Committee.

There being no further points of clarification the Chair summarised and it was:

RESOLVED

That approval be given to the application for membership of the Alexandra Palace Garden Centre to the Alexandra Palace and Park Consultative Committee.

ACTION : LBH LDMS

APBO27. GOVERNANCE AND VISION UPDATE

The Chair asked for a brief introduction of the report.

The Manager for Alexandra Palace Trading Limited – Ms Kane, who was also the Project Manager for the Governance and Future Vision project advised the meeting that the Governance and Future Vision project report had been delayed in publication due to the input required from the recent Board Awayday on 19 June 2010 and the need to revise final drafts, and this was the reason for lateness.

Ms Kane reported that the Governance and Future Vision project had been instigated with the aim of creating a ‘fit for purpose’ Board capable of securing a sustainable future for AP&P; effectively supported by efficient systems and processes with a clear future vision. The work had resulted in numerous reports, away days, a community webpage and local engagement, and in addition to political briefings, there had been a testing of potential alternative structural options and the adoption of a *Good governance* code.

Ms Kane advised there was a clear aspiration for independence, both legal and financial. Financial independence was an aspiration that the Board could work towards with a more immediate goal of reducing the reliance on the LB Haringey revenue subsidy. There was also a strong desire for Independent advisors to the

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Board which could be secured without legal change. Ms Kane commented that the roles of the Alexandra Palace and Park Consultative Committee, and the Alexandra Park and Palace Advisory Committee had been discussed and the Board had felt that both their roles need to be defined, and that both would be asked to examine these roles in terms of effectiveness.

Ms Kane concluded that there would be further engagement with trustees, stakeholders, the Council and the Charity Commission, and it was proposed that final decisions on future governance will be sought in Autumn 2010.

The Chair thanked Ms Kane for her succinct introduction and commented that in summary there was a Board aspiration for a fully independent Board both financially and legally. It was hoped that the concept of external expertise being advisers to the Board would be explored with the co-optees having a non-voting status. In terms of the Alexandra Palace and Park Consultative Committee (APPC), and the Alexandra Park and Palace Advisory Committee (APPA) the Chair commented that the Board desired that both bodies did require some review of their function and effectiveness.

Councillor Williams sought clarification as to the review of the APPC and APPA and asked what this actually would mean.

The Chair responded that as the Board had been reviewing its own function it had been viewed that both the APPCC and APPAC should also do a similar exercise.

Councillor Stewart also commented that it would be an internal review of effectiveness undertaken by the two bodies as part of the overall governance review of Alexandra Palace.

Mr Liebeck commented that the role of the APPAC was defined by statute and therefore there was little that could be reviewed in terms of APPAC's role and functionality.

In response the Chair commented that it was not a matter for debate at this juncture but that it would be appropriate for the Advisory Committee to review the effectiveness of its advice and recommendations to the Board.

Councillor Hare felt that it would be appropriate to convey that it was be a matter of reviewing clarity in terms of the APPAC's approach to advice to the Board.

The Chair advised tat he would be happy to meet informally with Mr Liebeck and the Interim General Manager to discuss the matter of the review.

RESOLVED

- i. That approval be given to the adoption of an aspirational strategy of reducing the reliance on the LBH's revenue subsidy and strive towards achieving financial independence for Alexandra Park & Palace in the longer term;
- ii. That the Project Steering Group (PSG) be commissioned to work up the

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	<p>detail for any structural changes to streamline processes and systems, whilst enabling independent advisors with specific skills to join the Alexandra Palace and Park Board;</p> <p>iii. That the cost of the Project Steering Group (PSG) be met within the financial allocation for 2010/11, and that any additional spend would be subject to rigorous review and approval;</p> <p>iv. that the outline timeframe and process map for concluding the work of the PSG be agreed;</p> <p>v. that approval be given to the establishment of a Master Planning working group, and that the Project Steering Group be requested to draw up a proposed Terms of Reference and membership of the Master Planning working group, and report its proposals to a future meeting of the Alexandra Palace and Park Board; and</p> <p>vi. That once the Master Planning working group has been agreed the PSG would revert to 100% focus on delivering governance and the 'future vision' aspect of PSG's work be wound up</p>
<p>APBO28.</p>	<p>FINANCE UPDATE</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Head of Finance – Alexandra Palace – Ms Downie advised the meeting that results for the two months ended 31st May 2010 were tabulated against budget at Appendix 1 of the report.</p> <p>Ms Downie reported that restricted income consisted of the £500k capital grant from LB Haringey to address key areas of buildings dilapidations and other capital projects on site. Restricted expenditure comprised of depreciation on capital items purchased with the funding and the £311k capital grant awarded by the Council in 2009/10. Ms Downie further reported that unrestricted income was £2.5k above budget and unrestricted expenditure was £10.6k above budget, giving a net adverse variance against a budget of £8k.</p> <p>Ms Downie further commented that salaries were £4k above budget due to higher than budgeted Facilities Management costs. This was partly due to the ongoing recruitment of the Facilities Manager post (currently covered by agency staff) and additional charges from the Trust's Facilities Management Consultant relating to work done on the ice rink and dilapidations projects. It was possible that approx £3k of the latter expenditure could legitimately be charged to capital budgets, but they were already under strain. Contracted services and fixed overheads were broadly on budget, with variable overheads £5.6k above budget predominantly due to a large retrospective bill from Thames Water which was being queried with the supplier and a prudent accrual for the costs had been made until the issue was resolved. The parks variable budget was also £4k overspent at 31st May 2010, although this was due to the timing of invoices and the Parks Manager had not expected the budget to be overspent by year end.</p>

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Ms Downie also referred to the Board's decision of 12 January 2010 where the Interim General Manager had been requested to investigate the feasibility and cost/benefit of introducing a car parking charge at Alexandra Palace. Ms Downie advised that the Parks Manager had investigated a number of different systems and schemes. The outcome of initial meetings with prospective operators indicated that car park charges had the potential to generate significant additional revenue for the Trust, though this benefit would need to be considered in conjunction with the potential impact on event organisers and attendees, ice rink users and local residents. Ms Downie commented that a time and motion study and detailed financial modelling exercise would require completion before further recommendations could be submitted to the Board for consideration. This work was planned for the current financial year and a report will be submitted to Board at a future date.

The Chair thanked Ms Downie for her concise report and asked if there were any points of clarification or comment.

(Mr Willmott arrived at 20.01hrs)

Councillors Hare and Strickland sought clarification as to where the equipment for monitoring would be located for the trial and whether there were issues of Data protection.

In response the Park Manager – Mr Evison advised that the siting of the camera equipment would be at four locations: Alexandra Palace Way – Bedford Road; Alexandra Palace Way opposite the Garden Centre; The Paddock Car Park slip road and the Hornsey Gate. The data collected would exclude the garden centre customers and users of the Alexandra Park Club.

The Interim General Manager - Mr Gill advised that there was no intention to obtain personal details as a result of the analysis of data and that there would be no cost to the Palace in terms of the trial exercise.

In response to a request from Councillor Williams, Mr Gill undertook to circulate the guidelines issued by the Company concerned with the free trial to all Board Members.

The Chair asked that when Board members had had the opportunity to peruse the details to be circulated then could they refer their views and comments back directly to Mr Gill.

In response to further points of clarification Mr Evison advised that depending on planning rules the trial would be for a period of 4-6 weeks and then following an analysis of the results a report would be submitted in the autumn of 2010.

The Chair then summarised and it was:

RESOLVED

- i. That the outturn against the Trust's revenue budget for the two months ended 31st May 2010 be noted:

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	<ul style="list-style-type: none"> ii. that the status of the car park charging feasibility study be noted and that the guidelines issued by the Company concerned with the free trial be circulated to all Board Members and any views/comments be referred to the Interim General Manager; and iii. That a report be brought to the Board following the free trial and analysis.
<p>APBO29.</p>	<p>FIREWORKS EVENT 2009 - FOLLOW-UP REPORT</p> <p>The Chair asked for an introduction of the report.</p> <p>The Interim General Manager Alexandra Palace – Mr Gill apologised to the Board for the title of the report showing ‘draft’.</p> <p>Mr Gill advised that the report before the Board was relatively clear in terms of its recommendations and by way of background, Mr Gill advised that Alexandra Palace had held a public fireworks display in November for a number of years. As the Board was aware the display was well known to local people and the public at large, and it was possibly the largest annual community event held in Haringey with up to 70,000 people attending the event and public donations reaching around £30,000. Mr Gill advised that a considerable health and safety, and security operation took each year to cope with the large numbers, and since 2006 a new safety and security system was implemented following concerns of the responsible authorities (such as the Metropolitan Police Service and the Licensing Authority). However, this significantly increased the cost of delivering the event.</p> <p>Mr Gill then advised the Board of the two detailed options set out in the report for the Board to consider. The first option was to cancel the event allowing the Trust to be able to spend the £100,000 budget on other priorities such as the repairs and maintenance of the building and remove the likelihood of a large overspend. The financial risk associated with running such a large event would be removed. However by cancelling the event Mr Gill advised that this may result in bad publicity for the Palace as the fireworks display was one of the key ways in which the Trust delivered its charitable objectives, and loss of continuity could affect the event’s profitability in future years.</p> <p>In terms of cancellation, Mr Gill advised that advance publicity at minimal cost should prevent people attending on the first Saturday of November, but there was still a risk that a number of people would still attend the Palace expecting an event. These crowds would need to be managed safely and there would be a cost associated with that, with no income to offset it. The estimated cost to the Trust of cancelling the event was between £5K and £10K.</p> <p>Mr Gill then advised the meeting of Option 2 – which was to change the way the event was run to make it more likely to have a lower net cost, the main proposal being to levy a charge to enter the building and south terrace. The Alexandra Park and Palace Acts provided powers for a charge to be levied on visitors to all or any part of the park or palace buildings. A more commercial event would not be a huge departure from the way the event had been run in recent years. The comparison report showed that if an entrance charge were to be introduced</p>

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then attendance figures fell for the first couple of years but soon retained their previous levels.

Mr Gill advised that the 2009 event made a deficit of circa £63,000, resulting in a major overspend on the Trusts' community events budget. The overall cost of the fireworks event was met entirely from the Trust's community events budget which was currently £100K. There is no direct external contribution towards the cost of the event. Mr Gill further advised that attempts to secure corporate sponsorship for the 2010 fireworks event had been unsuccessful to date and the current economic climate did not encourage optimism for securing sponsorship in the foreseeable future. It was also a fact that the 2010 event would attract additional costs with an estimated deficit exceeding that of the 2009 event. Whilst in the past the Metropolitan Police Service had not previously charged for the time of approximately 160 officers attending the event and operated the local road closures, the Police had now withdrawn their services generally from public road closures and consequently from this year onwards the road closures would have to be staffed by Alexandra Palace traffic marshals, adding a significant cost to the event.

Mr Gill further commented that the police had indicated that they will no longer deploy officers to the south terrace area in a stewarding role and Alexandra Palace would have to employ trained security staff instead, and at a significant cost. The police were aware that they had a duty of care to maintain public order and they would still provide appropriate response teams. The indicative cost resulting from withdrawal of free Police support was £11,000 although this was an early estimate, and the details of staffing numbers and replacement by non-warranted marshals or security guards needed to be confirmed by the police.

Mr Gill concluded by advising the Board that given the current financial climate and the likely cuts in public sector funding it would not be appropriate to seek additional funding from LB Haringey and whilst the decision to cancel the event was a difficult one the Palace was not in a position to fund a deficit by having the event proceed.

The Chair thanked Mr Gill for his report.

The Board then undertook a wide ranging discussion in relation to the 2 options as outlined by the Interim General Manager – the main points being:-

- The feasibility of charging an entrance fee for the event and the difficulties of where to pay the entrance fee and the cost of policing this, together with health and safety issues of any area where pay booths would be located given the sheer numbers of people at the event
- The perceived public view of such an historical and recognised event not taking place and that it would be the LB Haringey who would receive the negativity for the event not proceeding, not the Palace
- The possibility of increasing the cost of entrance to the south terrace
- Whether there could be an increased voluntary presence in the park to assist with 'pinch points' and money collection which may increase public contribution
- The possibility of attracting external sponsors for the event although at

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	<p>the current stage there was an unlikelihood of this happening for the 2010 event, but maybe securing for 2010 now was a possibility;</p> <ul style="list-style-type: none"> • Whether there should be an formal approach to the LB Haringey to request additional monies to have the event take place • That the exceeding of existing budgets for holding the event would not be looked upon favourably together with the fact that the event ran at as loss in previous years and that for 2010 costs were predicted to exceed the previous year's £63K loss: • In the event of agreeing Option 1 – cancel the event - whether the Chair of the Alexandra Palace and Park Board should approach the Leader of Haringey Council, and the Local MP for Hornsey and Wood Green, to advise of the decision to cancel, and to seek possible contributions from either the Local Authority or Central Government in order to have the event reinstated, as well as a other external organisations, with a deadline for responses by late July 2010 • That it may be of some value if the members Alexandra Park and Palace Advisory Committee, and the Alexandra Palace and Park Consultative Committee approached local businesses and organisations to seek contributions for the event's reinstatement; <p>Following clarification to some points raised the Board felt that Option 1 should be agreed and that the Chair approach the Leader of Haringey Council, and the Local MP for Hornsey and Wood Green, to advise of the decision to cancel, and to seek possible contributions from either the Local Authority or Central Government in order to have the event reinstated, as well as a other external organisations, with a deadline for responses by late July 2010. Ms Paley suggested that for those respective members to approach local businesses and organisations to seek contributions for the event's reinstated with a deadline for responses by late July 2010.</p> <p>The Chair then summarised and it was:</p> <p>RESOLVED</p> <ol style="list-style-type: none"> i. That in respect of the options 1 & 2 concerning the proposed Firework event on 6 November 2010 approval be given to Option 1 – to cancel the event; and ii. that the Chair of the Alexandra Palace and Park Board approach the Leader of Haringey Council, and the Local MP for Hornsey and Wood Green, to advise of the decision to cancel, and to seek possible contributions from either the Local Authority or Central Government in order to have the event reinstated, as well as a other external organisations, with a deadline for responses by late July 2010.
<p>APBO30.</p>	<p>PARK MANAGEMENT PLAN - UPDATE</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Park Manager Alexandra Palace – Mr Evison advised the Board that the report detailed the recent updates to the park management plan and a proposal for a Local Nature Reserve.</p>

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In particular, Mr Evison commented that Haringey Council had an objective to declare part of, or the entire park of Alexandra Palace as an LNR (Local Nature Reserve). Mr Evison advised that LNRs were a statutory designation made under the National Parks and Access to the Countryside Act 1949, and were places with wildlife or geological features that were of special interest locally. They offered opportunities to study or learn about nature, or simply enjoy it. Mr Evison went on to comment that the site was already recognised for its importance to wildlife and was managed as such, and the recent Springwatch Wild Day Out identified a huge number of species including several rare finds and new discoveries.

Mr Evison further commented that designation as an LNR may be a lever to new funding streams from organisations such as the Big Lottery Fund. With having an objective in the biodiversity action plan this would constitute supporting evidence for other conservation and wildlife grants. Mr Evison concluded that the exact boundary line would depend on assessment of the park by the council's Nature Conservation Officer and Officers from Natural England and other bodies.

In response to clarification from Mr Liebeck, and Councillor Peacock, Mr Evison advised that the declaration/agreement was fairly drawn out and currently discussions were taking place with Natural England.

There being no points of clarification it was:

RESOLVED

- i. That the current status of the park management plan be noted; and
- ii. That the Alexandra Park and Palace Advisory Committee, and Alexandra Palace and Park Consultative Committee be requested to consider the proposal for a Local Nature Reserve and advise the Board accordingly of each of their respective views.

APBO31. ALEXANDRA PALACE TRUST BUSINESS PLAN

The Chair asked for a brief summary of the report.

The Interim General Manager – Mr Gill informed the Board that Trust had a Business Plan for 2009/10 and Alexandra Palace Trading Limited (APTL) had a Business Plan which was reviewed annually and its 2010/11 Business Plan was adopted by the APTL Board in February 2010. Mr Gill advised that both the Trust and APTL were committed to working towards a 3 to 5 year Business Plan. It was the case that a number of factors concerning the Trusts' structure, organisation, staffing and its capital programme were under review or due to be reviewed during 2010/11. The appended plan was very much in draft pending the adoption by the Board of a new strategy and objective and the deliberations of the Board on the Future Vision for Alexandra Palace and Park.

Mr Gill further commented that the aims and objectives in the Trust's 2009/10 Business Plan were reviewed following changes in the Trust's management during 2009. Mr Gill advised that at this juncture in the business planning process, the Board was not asked to approve the medium-term and long-term

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Strategic Priorities, but to provide guidance on the Board's priorities. Mr Gill concluded that the draft Business Plan was intended to be a strategic overarching document which sat above existing Plans including APTL's Business Plan, the AP Park Management Plan, Conservation and Heritage Management Plan and Action Plans of key partners.

The Chair thanked Mr Gill for his succinct introduction and commented that the circulated plan was organic in that the Board would be able to feed in to its contents and give comment over the summer period and that the report would be brought back to the Board for consideration in the Autumn of 2010.

There being no other comments from the Board the Chair summarised and it was:

RESOLVED

- i. That the draft Business Plan be noted;
- ii. That approval be given to the Objectives identified in section 7 of the draft Business Plan for 2010/11; and
- iii. That any comments or views of Board Members in respect of the draft Business Plan for 2010/11 be forwarded to the Interim General Manager during the summer period and that a further report be submitted to the Autumn 2010 Board meeting a final 3 year Business Plan.

APBO32. CAPITAL PROJECTS UPDATE

The Chair asked for a brief introduction of the report.

The Interim General Manager Alexandra - Mr Gill informed the Board that the Ice Rink was closed to the public on the 5th May 2010 and construction works commenced on 12th May 2010. The old Ice Rink was removed and a detailed geological survey carried out of the ground below. This identified that the ground directly under the rink was frozen to a greater depth than had originally been estimated. Mr Gill advised that as a result Design consultants were now recommending a change to the original tendered sub-structure design and moving to a piled design system. This proposal would have significant cost and programme implications on the project.

Mr Gill further commented that a capital dilapidation budget of £500,000 plus a Site Security and Building Maintenance budget allocated for 2010/11. The Project Initiation Document (PID) appended to the report summarised the work priorities which were targeted at addressing areas of legislative compliance, significant Health and Safety impacts and the site's operability and upkeep.

Mr Gill advised that the options for the Board to consider were detailed within the exempt part of the agenda at Item 17 on the agenda. In summary the exempt report detailed the costs and impact of:-

- Doing nothing and continuing with the existing project design. (Not

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	<p>recommended)</p> <ul style="list-style-type: none"> • Aborting the project (Not recommended) • Using the space for other activities (Not recommended) • Continuing with the Ice Rink and sourcing other capital monies. (Recommended option) <p>N.B.</p> <p>The Board then noted the contents of the report and that in the later part of the meeting following consideration of the exempt report agenda Item 17 in relation to the detailed cost analysis and impact of the above bullet points, it was:-</p> <p>RESOLVED</p> <ol style="list-style-type: none"> 1. That in respect of the proposed options to address the funding shortfall resulting from the requirement to change the substructure design for the Ice Rink replacement at Alexandra Palace, approval be given to the principle of increasing the project spend and that such spend be provided by seeking: <ol style="list-style-type: none"> i. additional Prudential borrowing from the LB Haringey's Cabinet in the amount required for partial works to the substructure design for the Ice Rink replacement at Alexandra Palace, and that such funding be for an extended period of repayment of 12 years; ii. to further request the LB Haringey's Cabinet as an alternative to (i) above to consider increased Prudential borrowing representing the total amount of funding required for the substructure design for the Ice Rink replacement at Alexandra Palace, and that such funding be for an extended period of repayment of 12 years; and . 2. In the event that further funding is not forthcoming from LBH the trustees will fund the additional spend out of the capital dilapidations budget as per the Interim General Manager's report
<p>APBO33.</p>	<p>STAFFING MATTERS</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Interim General Manager – Mr Gill advised the Board that since his appointment as Interim General Manager in June 2009, an agency Facilities Manager had been recruited to support the delivery of the Site Security and FM Services. Mr Gill commented that the temporary appointment had demonstrated the need for a permanent Facilities Manager post to ensure that the areas of legislative compliance, health & safety and best value were delivered from the term contracts. By permanently recruiting to the position of Facilities Manager this would be more cost effective than continued hiring through an agency.</p>

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In respect of the recruitment to the position Mr Gill reported that Handover HR had been appointed to lead the recruitment process and had already advertised for the Facilities Managers post. Mr Gill advised that once the assessments had been completed final panel interviews would be scheduled in July 2010 for the short listed candidates. However there may be some logistical issues to overcome in terms of Board Members sitting on the Interview Panel because the shortlisting date fell between the scheduled board meetings.

Mr Gill also advised of the statutory rules on staffing matters within Haringey Council to which Alexandra Palace Trust were also subject to abide. The rules identified that to appoint, dismiss or take disciplinary action in relation to officers below Deputy Chief Officer level, this must be delegated to, and exercised by, a senior officer nominated by the Chief Executive. Mr Gill reported that the General Manager of the APP Trust reported directly to the Chief Executive, at present, and the post was therefore a Chief Officer. It was therefore logical and more efficient for the Interim General Manager to be delegated the task of carrying out the whole recruitment process. Mr Gill further advised that the appointment of the post would have no impact on any future staffing changes that might arise from the Governance review being undertaken.

The Chair thanked Mr Gill for his introduction.

In response to clarifications from Councillor Hare Mr Gill advised that officers were hopeful of the appointment process attracting some interest and that the post was likely to be appointed to at the upper level of the salary range.

There being no further points of clarification the Chair summarised and it was:

RESOLVED

That authority be delegated to the Interim General Manager to make the appointment of a permanent Facilities Manager in line with the statutory rules on staffing matters that apply to the LB of Haringey (i.e. Local Authorities Standing Orders Regulations (S.I. 2001/3384))

APBO34. UNRESTRICTED MINUTES

The Chair referred to the Minutes for the Board to consider – the Board minutes of 7 June 2010, and the minutes of the Advisory Committee of 8 June and recommendations arising from that meeting for the Board to consider.

The Chair asked that Mr Liebeck to address the meeting in terms of the recommendations of the Advisory Committee.

Mr Liebeck referred to the presentation made to the Advisory Committee by Mr Thomas – a regular park user and member of the Warner Estate Residents' Association (WERA) suggesting that the recommendations in the circulated document attached to the minutes be adopted towards Alexandra Palace and Park becoming a sustainability centre.

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	<p>Mr Liebeck commented that the general response from Palace officers was that some of the suggestions made by Mr Thomas could be integrated into the usage of the Palace and Park and others were already being progressed. The Advisory Committee recognised that there were financial implications to making the Palace and Park more sustainable and that Trustees would require details of how the proposals would be funded in order to consider them. It was suggested that funding could be sought, for example, from energy utility companies provided funding for solar panels.</p> <p>The Chair asked Mr Gill to comment in respect of the proposals.</p> <p>Mr Gill advised that there had already been considerable work at the Palace in relation to sustainability. However, given the current financial restrictions that would be having an effect on the Palace it would only be possible to look at short term objectives.</p> <p>The Chair then summarised and it was:</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the unrestricted minutes of the meeting of the Alexandra Palace and Park Board held on 7 June 2010 be agreed and signed by the Chair as an accurate record proceedings; and ii. That the Minutes of the Alexandra Park and Palace Advisory Committee of 8 June 2010 be noted and that in respect of the recommendation from the Alexandra Park and Palace Advisory Committee in relation to Alexandra Palace and Park becoming a sustainability centre the Alexandra Park and Palace Advisory Committee be advised that the Board welcomes the proposals as detailed and that the Board would look at the possibility of adopting some of the short term objectives.
<p>APBO35.</p>	<p>NEW ITEMS OF UNRESTRICTED BUSINESS</p> <p>Nil.</p>
<p>APBO36.</p>	<p>EXCLUSION OF THE PUBLIC AND PRESS</p> <p>RESOLVED</p> <p>That the press and public be excluded the from the meeting for consideration of Items 16-18 as they contain exempt information as defined in paras 1,2, and 3 of Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); namely information relating to an individual, information which is likely to reveal the identity of an individual, and information relating to the business or financial affairs of any particular person (including the authority holding that information).</p>

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	SUMMARY OF EXEMPT/CONFIDENTIAL PROCEEDINGS
APBO37.	EXEMPT MINUTES RESOLVED That the exempt minutes of the meeting of the Alexandra Palace and Park Board held on 7 June 2010 be agreed and signed by the Chair as an accurate record proceedings
APBO38.	CAPITAL PROJECTS UPDATE FOR 2010/11 AGREED recommendations as detailed.
APBO39.	NEW ITEMS OF EXEMPT BUSINESS There were no items of urgent business. The meeting ended at 22.07hrs.

COUNCILLOR PAT EGAN

Chair

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THE MUSWELL HILL & FORTIS GREEN ASSOCIATION

Presentation by: Ms. Denise Feeney, Committee Member, Webmaster and Rep Alexandra Palace Consultative Committee.

14th September 2010

General background:

The Muswell Hill and Fortis Green Association was formed in 1948 as a non-political amenity society. It is concerned with everything that contributes to the quality of life and the environment, including roads, buildings and open spaces in Muswell Hill, Fortis Green and Alexandra wards.

We have over 600 members from these wards and are one of the largest residents' associations in North London. We aim to be as proactive as possible, canvassing and putting forward members' views to the relevant authorities, on such subjects as design of shop fronts, parking, graffiti, green sites, planning, transport, litter and any issues relating to Alexandra Palace and Park. Our Committee is made up of 13 experienced and interested local residents who attend 8 committee meetings a year plus our AGM. Committee members are also involved in local consultations, events and groups throughout the year,

Alexandra Palace: Our interest and connection to the Charity.

Our Association is represented on the Alexandra Palace Statutory Advisory Committee by Denis Heathcote and his deputy Monica Myers and the Alexandra Palace Consultative Committee with myself as representative. The local Conservation Area Advisory Committee includes our representative, John Crompton. We all additionally attend events, exhibitions, functions and governance open days related to Alexandra Palace and Park.

In the past we played a key role in representing local residents' views at the Public Inquiry on the future of Alexandra Palace and Park. This carried considerable weight and influenced the Inspector and was one of the few occasions when a local residents' association's proposals have been carried through into legislation. As a result, the Statutory Advisory Committee, our main forum for influencing future plans for the Palace and Park, was established. The first Chair of the Advisory Committee was the Chair of the MHFGA - Robert Andrewes.

We hold regular open meetings for members and non-members with speakers on local issues and history. On 21st October 2009 Rebecca Kane and Park Manager, Mark Evison, gave a presentation followed by a question and answer session. Matt Baker, the previous Park Manager, also gave a talk to our members in the past on new developments in the Park. The Park Manager has led three walks for our members around Alexandra Palace Park; the first led by Matt Baker and the latter two by Mark Evison. These events were reported on in our newsletters.

Our eight page Newsletter, including photographs, is distributed six times a year. They include information on developments at Alexandra Palace as well as listings of any forthcoming events. Our website lists Alexandra Palace events on the Notices pages and a link to Alexandra Palace on the Links page. Other news items related to the Park also feature and our newsletter highlights include items about Alexandra Palace and Park. There is a new website in development and it will continue to offer such information.

Conclusion:

Alexandra Palace is part not only of the environment of Muswell Hill, but also part of its identity. The Park is particularly precious to our association's members.

Websites: <http://www.mhfga.1to1.org> and <http://www.mhfga.org.uk>.

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Friends of the Alexandra Theatre

Friends of the Alexandra Theatre (FAPT) was set up in 2002 to support the board of trustees in its efforts to maintain, restore and bring back into use the Victorian theatre in the north-east corner of the Palace. Its constitution gives it a remit from the board to do this and a member of the board is delegated to sit on the FAPT committee.

The group's establishment followed the completion of work to rebuild the floor in the theatre foyer and so allow proper access the theatre auditorium once again, more than 65 years after it was closed to public use, and after many years of dereliction.

The theatre was built as part of the second Alexandra Palace which opened in 1875, after the first palace burned down after. It escaped the fire of 1980, along with rest of the eastern end of the palace, although the green rooms and other backstage facilities were destroyed. These were not rebuilt in the 1985 redevelopment.

In the late Victorian age it saw intermittent use, along with the rest of the palace, but was most successful with its spectacular pantomimes, which produced dramatic effects using the mid-Victorian stage machinery. This works from beneath the stage and from the fly towers at the sides, and not from above the stage, as become standard in late Victorian times. It was the rare survival of this machinery that played a key role in Alexandra Palace becoming a listed building in 1996,

After 1900, when the palace was taken over by a consortium of local authorities, the theatre had its most successful period as a kinematograph - an early cinema. Because of the fire hazard of the early film stock, the upper circle of the auditorium was removed. In the first world war the palace was used as a refugee and internment camp. With the reparations paid by the government, the theatre was refurbished in the early 1920s, with side aisles added for safety.

But it was not a success, and after amateur use and as a rehearsal space for Gracie Fields revues, it was taken over in the mid-1930s by the BBC, which set up its new TV service at the palace. It was used mainly as a storeroom until the BBC finally left in the mid-1970s, after which it became increasingly derelict. In the 1985 development plan it was earmarked to become a recording studio, but the overspend meant that this was never realised.

After 1996, work was done by the AP trust, with English Heritage support, to make the theatre wind and watertight, pin the ceiling, remove the asbestos safety curtain and make good the floor and stage. One of the traps has also been restored to working order.

The Friends have worked to maintain interest by promoting and lobbying for the theatre, and by putting on small events to demonstrate its usability and widen interest. Events include a silent film show, several music performances, a play reading, an opera by the respected company Tete a Tete and a sound installation.

The development process, and ensuing collapse of the Firoka deal, made activities and improvements harder. And since summer 2009, the auditorium has had to be closed for safety reasons, making the challenge of restoring the theatre to regular use even harder.

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Agenda item:

Alexandra Palace & Park Consultative Committee**on 14th September 2010**Report Title: **Planning Proposals by Capital Gardens Ltd**Report of: **Mark Evison, Park Manager****1. Purpose**

- 1.1 To advise the committee of the proposals for the Garden Centre submitted by the tenant, Capital Gardens Ltd.

2. Recommendations

- 2.1 That the committee considers the proposals and indicates if it has any advice for the Alexandra Palace and Park Board.

Report Authorised by: **Andrew Gill, Interim General Manager**

Contact Officer: **Mark Evison, Park Manager, Alexandra Palace & Park, Alexandra Palace Way, Wood Green N22 7AY Tel No. 020 8365 2121**

3. Executive Summary

- 3.1 The garden centre tenant has advised officers that they wish to make two developments within their demise.
 3.2 The first is to convert some old sheds in to a new retail area
 3.3 The second is to construct a new pergola as a shelter for sensitive bedding plants.

4. Reasons for any change in policy or for new policy development (if applicable)

- 4.1 N/A

5. Local Government (Access to Information) Act 1985

- 5.1 No specific background papers other than those appended were used in compiling this report

6. Description

- 6.1 Having regard to its constitution the Consultative Committee is being asked to consider and provide advice to the Alexandra Palace and Park Board upon the proposals for the Garden Centre that require planning permission.
- 6.2 The Garden Centre is currently leased by Capital Gardens Ltd, a long term tenant which has been onsite for twelve years. The premises were built by a predecessor tenant who acquired the site in the 1980s.
- 6.3 They wish to redevelop two areas of their demise and the proposals will require planning permission.
- 6.4 Both areas are within the existing site boundary and are not visible from the public park. The Garden Centre is not included in the Alexandra Park and Palace Conservation Area.
- 6.5 A representative of Capital Gardens will be present at the committee meeting to provide more details.

New retail area

- 6.6 The first proposal requires the demolition of existing wooden and brick sheds along the eastern boundary. A new contiguous structure will be erected to provide a new retail area.
- 6.7 The existing locked gateway at the north of this area will be replaced with a new turnstile to greatly improve the pedestrian access to the site. It will be a safer and more convenient access point.

New bedding area

- 6.8 This proposal requires the demolition of two existing pergolas and the felling of a tree. This will facilitate the construction of a new timber framed pergola. This structure will be clad with polycarbonate sheets to provide a weatherproof area to protect bedding plants from the elements.
- 6.9 The tree is an ornamental variety of Alder, *Ulnus glutinosa* 'Imperialis.' A replacement tree is proposed.

7. Consultation

- 7.1 This report forms part of the Alexandra Palace and Park Board's process of seeking advice from the Consultative Committee.
- 7.2 The planning process invites comment from a much wider group of interested parties who may also put forward comments to the Planning Authority.
- 7.3 The tenant will also erect posters in-store to advertise the proposals to the public.

8. Recommendations

- 8.1 That the committee considers the proposals and indicates if it has any advice for the Alexandra Palace and Park Board.

9. Legal & Financial Implications

- 9.1 The Trust's solicitor was provided with a draft of this report and his advice has been taken into account in the production of this final version.
- 9.2 The LBH Head of Legal Services has been sent a copy of this report and has no specific comments.
- 9.3 The LBH Chief Financial Officer notes the report.
- 9.4 The lease is subject to rent review based on turnover so an improved trading position for the Garden Centre will increase the Trust's income.

10. Use of Appendices/Tables/Photographs.

- 10.1 Supporting information to follow.

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Agenda item:

Alexandra Palace & Park Consultative Committee**on 14th September 2010**Report Title: **Local Nature Reserve Proposal**Report of: **Mark Evison, Park Manager****1. Purpose**

1.1 To consider the proposal for a Local Nature Reserve (LNR).

2. Recommendations

2.1 That the committee consider the proposals for declaration of an LNR

2.2 That the committee present their advice for consideration by the Alexandra Palace and Park Board

2.3 That officer's update the committee at a future meeting.

Report Authorised by: **Andrew Gill, Interim General Manager**

Contact Officer: **Mark Evison, Park Manager, Alexandra Palace & Park,
Alexandra Palace Way, Wood Green N22 7AY Tel No. 020 8365 2121****3. Executive Summary**

3.1 Haringey Council launched a borough-wide Biodiversity Action Plan on 22 February 2010.

3.2 One of their objectives is declare a Local Nature Reserve at Alexandra Park.

3.3 LNR designation recognises and values the importance of the site for nature and for people.

4. Reasons for any change in policy or for new policy development (if applicable)

4.1 N/A

5. Local Government (Access to Information) Act 1985

5.1 N/A

6. Description

- 6.1 Haringey Council launched a borough-wide Biodiversity Action Plan on 22 February 2010. The plan can be found on Haringey Council's website.
- 6.2 One of the objectives of the action plan is to declare a Local Nature Reserve in all or part of Alexandra Park.
- 6.3 On 29th June 2010 the Alexandra Palace and Park Board resolved that the Alexandra Park and Palace Advisory Committee and Alexandra Palace and Park Consultative Committee consider the proposal for a Local Nature Reserve and advise accordingly.
- 6.4 The project is in its early stages and the borough's Nature Conservation Officer will attend the meeting to give a more detailed presentation.

7. Consultation

- 7.1 The declaration will require consultation between Haringey Council, Alexandra Palace Charitable Trust and nature conservation bodies such as Natural England.
- 7.2 The views of the Advisory Committee and Consultative Committee are being sought by the Board to as part of the consultation process.

8. Recommendations

- 8.1 That the committee consider the proposals for declaration of an LNR.
- 8.2 That the committee present their advice for consideration by the Alexandra Palace and Park Board.
- 8.3 That officers update the committee at a future meeting.

9. Legal Implications

- 9.1 The Trust's solicitor has been sent a copy of this report.
- 9.2 LBH Head of Legal Services has no specific comments on this report.

10. Financial Implications

- 10.1 The declaration will have no direct costs to the Trust.
- 10.2 The LBH Chief Financial Officer notes the report.
- 10.3 Much of the work will be carried out by Council Officers.
- 10.4 An LNR declaration may be a lever for funding in future.

11. Use of Appendices/Tables/Photographs

- 11.1 N/A



Agenda item:

Alexandra Palace & Park Consultative Committee**on 14th September 2010**Report Title: **Park and Palace Byelaws**Report of: **Mark Evison, Park Manager****1. Purpose**

1.1 To consider the byelaws for the park and palace.

2. Recommendations

2.1 That the committee review the byelaws and present their advice for consideration by the Alexandra Palace and Park Board.

2.2 That officers update the committee at a future meeting.

Report Authorised by: **Andrew Gill, Interim General Manager**.....Contact Officer: **Mark Evison, Park Manager, Alexandra Palace & Park,
Alexandra Palace Way, Wood Green N22 7AY Tel No. 020 8365 2121****3. Executive Summary**3.1 The current byelaws are dated 31st May 1929.

3.2 Much of the terminology is outdated and many offences have been superseded by statute.

3.3 The Board wish to review the byelaws and are consulting relevant stakeholders.

4. Reasons for any change in policy or for new policy development (if applicable)

4.1 N/A

5. Local Government (Access to Information) Act 1985

5.1 N/A

6. Description

- 6.1 The Trustees will be asked on 6th September 2010 whether or not the 1929 Byelaws should be reviewed and updated in view of both the change of circumstances over the last 80 odd years and perhaps more particularly the change in language.
- 6.2 As this report has been written in advance of the Board Meeting on the 6th, a verbal report will be made regarding their resolutions.
- 6.3 As a starting point for such a review the Board are likely to ask the Advisory Committee, the Consultative Committee and other stakeholders to consider the byelaws and give their advice on any necessary updates or amendments.
- 6.4 The existing Byelaws were made on 31 May 1929 under what was then Section 18 of the 1900 Act. That section was repealed by the 1966 Order which effectively transferred Alexandra Palace to the Greater London Council. Paragraph 8 of the 1966 Order stipulated that any Byelaws in force shall have effect as if they had been made by the GLC. That particular paragraph survived the 1985 change and appears in schedule 3 to the 1985 Act, which sets out the provisions from the earlier legislation that remain in force.
- 6.5 The Board will retain the final decision making power and what is being sought from the stakeholders is advice. The Board may or may not accept that advice.
- 6.6 Committee Members may wish to consult the wider membership of their group before making any comments.

7. Recommendations

- 7.1 That the committee review the byelaws and present their advice for consideration by the Alexandra Palace and Park Board.
- 7.2 That officers update the committee at a future meeting.

8. Legal Implications

- 8.1 The Trust Solicitor's advice has been incorporated into this report.
- 8.2 The LBH Head of Legal Services comments that any new byelaws would require confirmation by the Secretary of State for Communities and Local Government unless Regulations are made in the near future specifying an alternative procedure for byelaws of this kind.

9. Financial Implications

- 9.1 The review will be incorporated into the park manager's work programme.
- 9.2 There will be some Legal costs and these will be met by existing budgets.
- 9.3 Eventual replacement of the existing byelaw signs will be met from the existing park budget.
- 9.4 The LB Haringey CFO notes the report.

10. Use of Appendices/Tables/Photographs

- 10.1 Appendix 1: Alexandra Park and Palace Byelaws.



BYELAWS

This notice sets out the byelaws made on the 31st May 1929 by the Alexandra Park Trustees under Section 18 of the Alexandra Park and Palace (Public Purposes) Act 1900 and allowed by the Ministry of Health on the 11th June 1929, as amended by bye-laws made by the Trustees on the 6th September 1938 and allowed by the Ministry of Health on the 23rd September 1938 and further amended by Section 31 of the Criminal Justice Act 1977. By virtue of the Alexandra Park and Palace Order 1966 and the Ministry of Housing and Local Government Provisional Order Confirmation (Greater London Parks and Open Spaces) Act 1967 the Trustees are now the Mayor and Burgesses of the London Borough of Haringey and the bye-laws take effect as if made by them.

1. Throughout these byelaws the expression "the Trustees" means the Alexandra Park and Palace (Public Purposes) Act, 1900; the expression "the Park and Palace" means all the lands, buildings, and hereditaments known as the Alexandra Park and Palace and defined by Section 2 of the above-mentioned Statute. Provided that these byelaws shall not be deemed to apply to that portion of the Park which is now let as a race-course until the expiration or other sooner determination of the existing tenancy thereof.
2. The provisions contained in the paragraphs numbered (4), (8), (10), (13), (14), (15) and (22) of the byelaw numbered 3 (three) shall not be deemed to apply to any officer of the Trustees in the proper execution of his duty or to any person or servant of any person employed by the Trustees in the proper execution of any work in connection with the laying out or maintenance of the Park and Palace.
3. The acts and things specified in the following paragraphs numbered (1) to (34) respectively are hereby prohibited in the Park and Palace and declared to be offences:
 - (1) Removing, injuring or in any way interfering with any fountain, monument, bust, post, chain, railing, fence, wall, seat, barrier, gate, lamp, lamp-post, light, illumination, notice-board or plate, fire appliances, watch box, house, building, shed, urinal, water-closet, military or other flag, mark or signal, magazine, rifle butt, signal, mantlet, military appliance, or other matter or thing, or defacing or disfiguring the same by posting or affixing in any way any bill, placard, or notice, or by cutting or writing, stamping, printing or marking thereon.
 - (2) Cutting, digging up, felling, plucking, breaking, climbing up or upon or doing damage or injury to timber or any tree, shrub, brushwood, fencing post, pole, gorse, heather, furze, fern, turf, grass, flower, or other plant.
 - (3) Taking, digging, cutting, breaking, damaging or removing any gravel, sand, sod, bog-earth, clay, turf, mould, soil, water, ice or other substance, except in pursuance of some lawful right or privilege.
 - (4) Lighting any fire, burning or doing any act which might cause any timber, wood, brushwood, gorse, heather, furze, fern, earth, paper, rubbish, or other substance, to be burned.
 - (5) Going or attempting to go into any enclosed plantation or temporary enclosure or walking or running over standing, sitting or lying on any part of any flower-bed or any shrub, underwood, gorse, or other plant or any ground in course of preparation or cultivation as a flower-bed or for the reception or growth of any tree, sapling underwood, gorse, or other plant.

- (6) Going or attempting to go on the ice on any pond or lake when it is frozen, after notice that the ice is dangerous has been affixed in a prominent place by the Trustees' Officer or the Police.
- (7) Committing an encroachment or making any enclosure.
- (8) Erecting or placing any photographic apparatus for trade purposes or any post, rail, fence, pole, peg, spike, tent, booth, screen, stand, swing, or other building or erection of any kind whatsoever without the written consent of the Trustees.
- (9) Depositing or leaving any timber, bricks, sand, stone, refuse, rubbish manure, snow, dead animal, or other matter or thing except in a receptacle provided for the purpose of any paper such as is likely to affect or tend to affect injuriously the amenities of the Park and Palace.
- (10) Turning out to graze or feed any bull, ox, cow, heifer, steer, calf, sheep, swine, horse, ass, mule, goose, duck, fowl or other animal without right or the written consent of the Trustees
- (11) Construction or laying any sewer, drainpipe or waterway or other matter of like nature.
- (12) Making or forming a new road or path
- (13) Drawing, driving or propelling at a rate exceeding eight miles per hour, or so as to endanger the public or without the written consent of the Trustees, drawing, driving, propelling, standing or placing on or across the turf or ground other than that laid out for vehicular traffic, on or over any footpath or in any shrubbery, any gun or gun-carriage, limber or wagon cart, carriage, van, velocipede, bicycle, tricycle, truck, wheel-barrow, or vehicle or using for heavy traffic any road on which adequate notice is placed restricting its use to light traffic or learning or teaching the driving of any motor vehicle or failing to give audible warning when overtaking any person. Provided that the rate of miles per hour limited by this byelaw shall as regards motor vehicles be 20 and as regards bicycles and tricycles be 10 in lieu of 8.
- (14) Riding any horse above the rate of eight miles per hour or so as to endanger the public except in case of accident or other sufficient cause, or leading from horse-back another horse on which there is not rider, or riding, leading, lunging or breaking in any horse, ass, mule or other animal except in any part set apart by the Trustees for the purpose and indicated by adequate notice.
- (15) Using any part for shaking or beating any carpet, mat or other thing, or drying or bleaching clothes or other fabric, placing clothes or other fabrics on any part of the trees or bushes, or on or overhanging the turf, grass or ground, or for shaking, beating, or brushing any carpet, mat or other thing.
- (16) Washing clothes or other things in any lake, pond or trough or doing any act likely to cause the pollution of the water in any drinking fountain.
- (17) Bathing or washing any dog or other animal, or allowing any dog or other animal to swim in any lake or pond.
- (18) Sorting, rags, bones or other matter of like nature.
- (19) Plying for hire with, or letting out any horse, pony, mule, ass, goat or other animal or any carriage or goat-chaise without the written consent of the Trustees.
- (20) Using as a standing place for any saddle-horse, pony, mule, ass, goat or other animal or for any carriage or goat-chaise any place except that set apart for the purpose and indicated by adequate notice.

- (21) Bird-catching, bird-trapping or laying or placing any net or trap for the taking of birds, taking birds' eggs or nests, or shooting or chasing, or attempting to shoot or chase any bird, game or animal or throwing any stone or stick or other missile with intent to injure or catch any bird, game or animal or in any other way interfering with fish, water-fowl or other animal or fishing without the written consent of the Trustees. Provided that the foregoing byelaw shall not be deemed to apply in any case where an offence is committed against the Malicious Damage Act 1861.
- (22) Firing any gun, pistol, revolver or other fire-arm, loitering with any fire-arm, discharging any firework, catapult or sling or throwing any stone, stick or other missile, or using any syringe, squirt or other instrument.
- (23) Wilfully obstructing, disturbing, interrupting or annoying any person in the proper use of the Park and Palace, or behaving in any indecent or disorderly manner.
- (24) Holding or taking part in any running, fighting, boxing, wrestling or walking match except with the written consent of the Trustees.
- (25) Soiling or defiling any building, tree, shrub, wall, railing, fence, magazine, butt, mantlet, seat or other thing or the water in any pond or lake.
- (26) Selling or offering for sale or letting for hire any article or distributing any bill or like thing, or placing any chair or seat for hire without the written consent of the Trustees.
- (27) Soliciting or gathering any money without the written consent of the Trustees. Provided that nothing in this byelaw shall interfere with the operation of any regulations made under Section 5 of the Police Factories, & Co., (Miscellaneous Provisions) Act 1916.
- (28) Practising gymnastics, playing or making preparation to play any game, taking part in any sport, entertainment, or dancing, bathing, washing, boating or sailing any model yacht without the written consent of the Trustees except on the parts or places respectively set apart therefore.
- (29) Delivering, uttering or reading any public speech, lecture, prayer, scripture, sermon, or address of any kind or description whatever, or to the annoyance of any person singing any sacred or secular song, playing or making sounds on any musical instrument, entering into any public discussion, or holding or causing or taking part in any public assemblage without the written consent of the Trustees.
- (30) Interfering with, obstructing or annoying any person or persons who, with the written consent of the Trustees, or in pursuance of any of these byelaws, or any general authority or Act of Parliament, are engaged in military exercises, or are playing or have made preparation to play any lawful game, or are riding, skating, fishing, playing music or delivering any public address.
- (31) Resisting, or aiding or inciting any person to obstruct or resist any Officer of the Trustees or other person in the execution of his duty or the lawful exercise of any authority under these byelaws.
- (32) Taking into or having any dog or dogs not led by a chain or string or other sufficient fastening or taking into or having in any enclosed place where notices prohibiting the admission of dogs are exhibited any dog or dogs.
- (33) Taking into or driving any omnibus, cart, business conveyance, wheelbarrow, or truck without the written consent of the Trustees.
- (34) (a) Occupying any seat if in a verminous or offensively filthy condition.
(b) Lying about if in a verminous or offensively filthy condition.

4. Where the Trustees set apart a sanitary convenience for the use of one sex, as indicated by a notice affixed or set up in a conspicuous position near to such sanitary convenience, a person of the opposite sex shall not improperly enter to use such sanitary convenience.
5. Every person who shall offend against any of the foregoing byelaws shall be liable for every such offence to a penalty of fifty pounds. Provided nevertheless, that a Justices or Court before whom any complaint may be made or any proceedings may be taken in respect of any such offence may, if they think fit, adjudge the payment, as a penalty, of any sum less than the full amount of the penalty imposed by this byelaw.

Provided also that a penalty shall not be recoverable under these byelaws where an offence is committed against the Metropolitan Police Act 1839.



Agenda item:

Alexandra Park & Palace Consultative Committee on 7th September 2010

Report Title: **Update on the provision of a track betting licence for the Ladbrokes World Darts Championships at Alexandra Palace**

Report of: **Stephen Garner, Head of Events and Leisure**

1. Purpose

- 1.1 To update the committee that it is the intention of Alexandra Palace Trading Limited (APTL) to move the existing track betting licence from the Panorama Room to the Great Hall for the World Darts Championships between 16th December 2010 – 3rd January 2011

Contact Officer: **Stephen Garner, Head of Events and Leisure, Alexandra Palace Trading Limited, Alexandra Palace Way, Wood Green N22 7AY
Tel No. 020 8365 2121**

2. Recommendations

- 2.1 That the Advisory Committee consider and note the report.

3. Executive Summary

- 3.1 Ladbrokes have been providing a betting facility within Alexandra Palace since PDC started hosting the World Darts Championships at Alexandra Palace. To date there have been no issues with the provision of a betting facility during this event.
- 3.2 In order to improve the customer experience and profitability of this event further, it has been decided to combine the activity in the Panorama Room (which includes the betting) and the food court into one facility which will be hosted in the Great Hall. The Great Hall will also become the main entrance to the event.
- 3.3 This change also enables APTL to host seasonal activities in areas of the Palace which are no longer required by the PDC World Darts Championships.

4. Reasons for any change in policy or for new policy development (if applicable)

- 4.1 N/A.

5. Local Government (Access to Information) Act 1985

5.1 No specific background papers other than those appended were used in compiling this report.

6. Description

- 6.1 APTL applied for and were awarded a Betting (track) Premises Licence on the 1st November 2008 to support the Ladbrokes operation during the World Championship darts event that is held in the West Hall.
- 6.2 The licence was specific to the Panorama Room which was the preferred location for this activity at the time of application.
- 6.3 Whilst reviewing 2009's event it become apparent that it would be more efficient to move the Ladbrokes operation into the Great Hall which previously served as a food court. .
- 6.4 The benefit of moving the Ladbrokes operation into the Great Hall is that there are costs savings in not having to heat and light both the Panorama and the Great Hall for the two week tenancy. In addition, by excluding the Panorama Room from the Darts, the APTL sales team are able to sell this space, the Palm Court and the Londesborough Room as standalone venues for Christmas parties.
- 6.5 APTL will re-submit the Betting (track) Premises Licence application and simply amend the location from Panorama Room to the Great Hall. The intention is NOT to licence both areas or to increase the scale of the betting operation. The number of people will also remain static as this is guided by the capacity of the West Hall.
- 6.6 The betting operation will run in exactly the same way as it has for the past couple of years and Ladbrokes, who will be fully responsible for their obligation under their gambling operation licence, will ensure that they work within the restrictions of the Gambling Act 2005.
- 6.7 The Betting (track) Premises Licence will be owned by APTL but does not give APTL the right to carry out any betting activities. It only permits APTL to have companies with a Gambling Operators licence on the premise (ie Ladbrokes). It is the company with a Gambling Operators licence that are permitted to carry out betting and they are strongly regulated by the Gambling Commission.
- 6.8 The World Darts Championships will employ professional security to manage the area within the Great Hall and there will be strict a security regime in place to ensure that the event is run professionally and well within the law.

- 6.9 The objective of this change is simply to be able to free up the Panorama Room, Palm Court and Londesborough Room for the Christmas period and improve the customer experience for those attending the darts and it is not intended to generate more gambling or promote betting.

7. Consultation

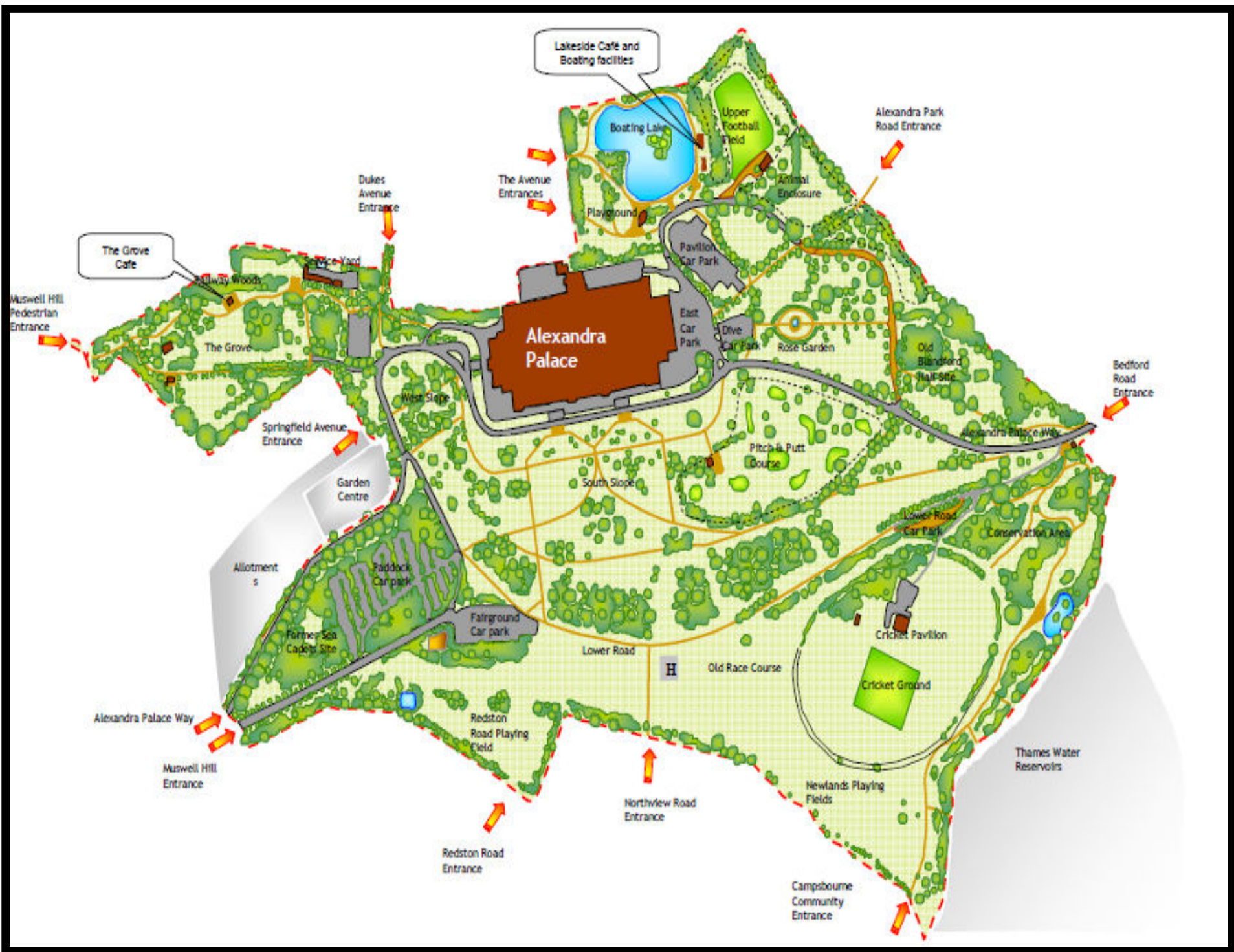
This report has been approved by the Interim General Manager of Alexandra Park and Palace Charitable Trust and the Managing Director of Alexandra Palace Trading Limited.

8. Financial Implications

- 8.1 The objective of moving the licence is to free up the Panorama Room, the Palm Court and Londesborough Room over the Christmas period which will in turn allow the APTL sales team to maximise revenues on Christmas parties.

9. Use of Appendices/Tables/Photographs

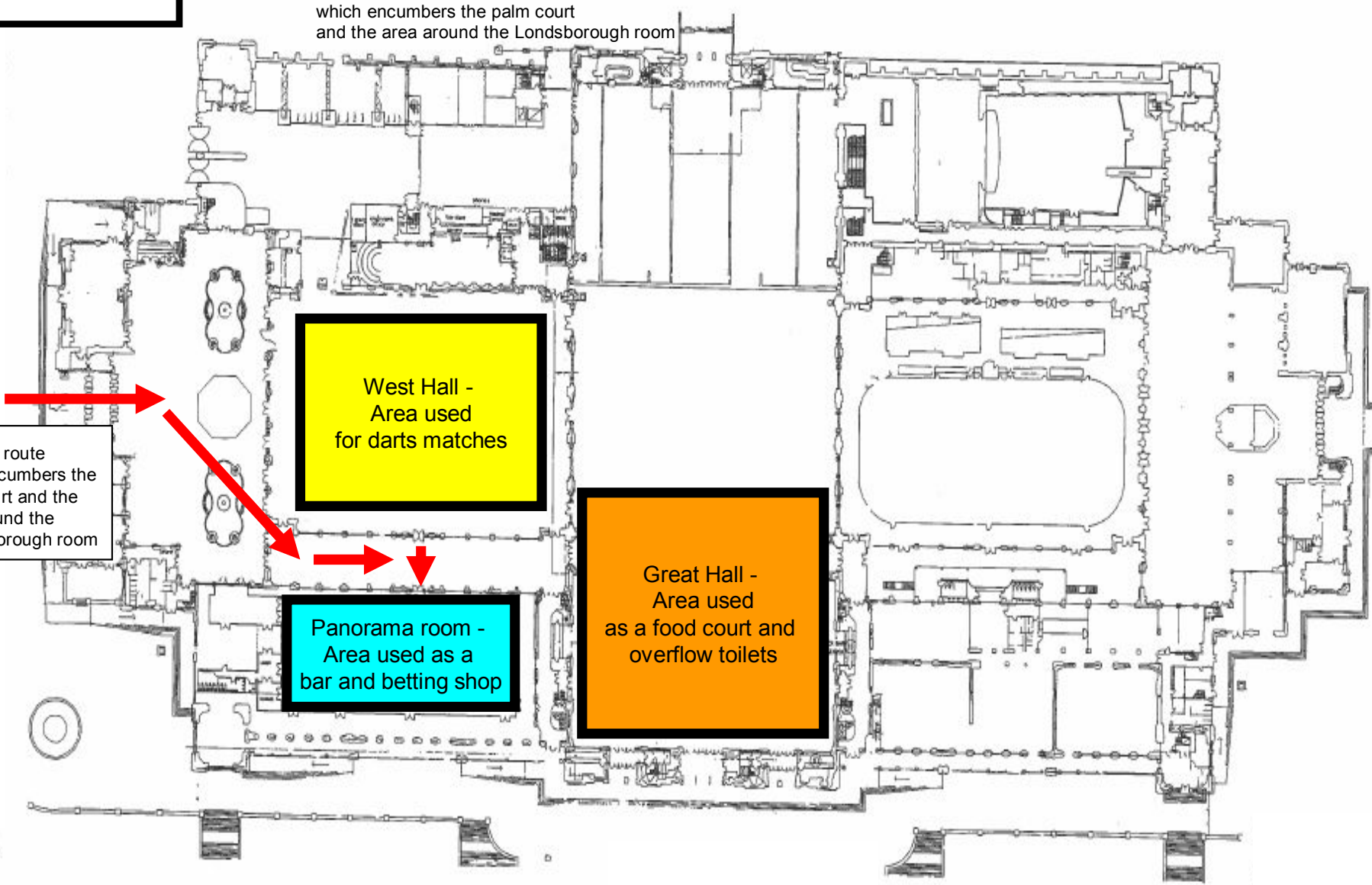
- 9.1 This plan shows the location of the Palace
9.2 This plan shows the layout of the World Championship darts from last year
9.3 This plan show the proposed layout out of the world darts championship for 2010 and beyond



Previous layout
for 2009

Entrance route
which encumbers the palm court
and the area around the Lonsborough room

Entrance route
which encumbers the
Palm court and the
area around the
Lonsborough room



West Hall -
Area used
for darts matches

Panorama room -
Area used as a
bar and betting shop

Great Hall -
Area used
as a food court and
overflow toilets

Proposed layout
for 2010

Londesborough room
- Area available for
private hire

Palm court -
area available
for private hire

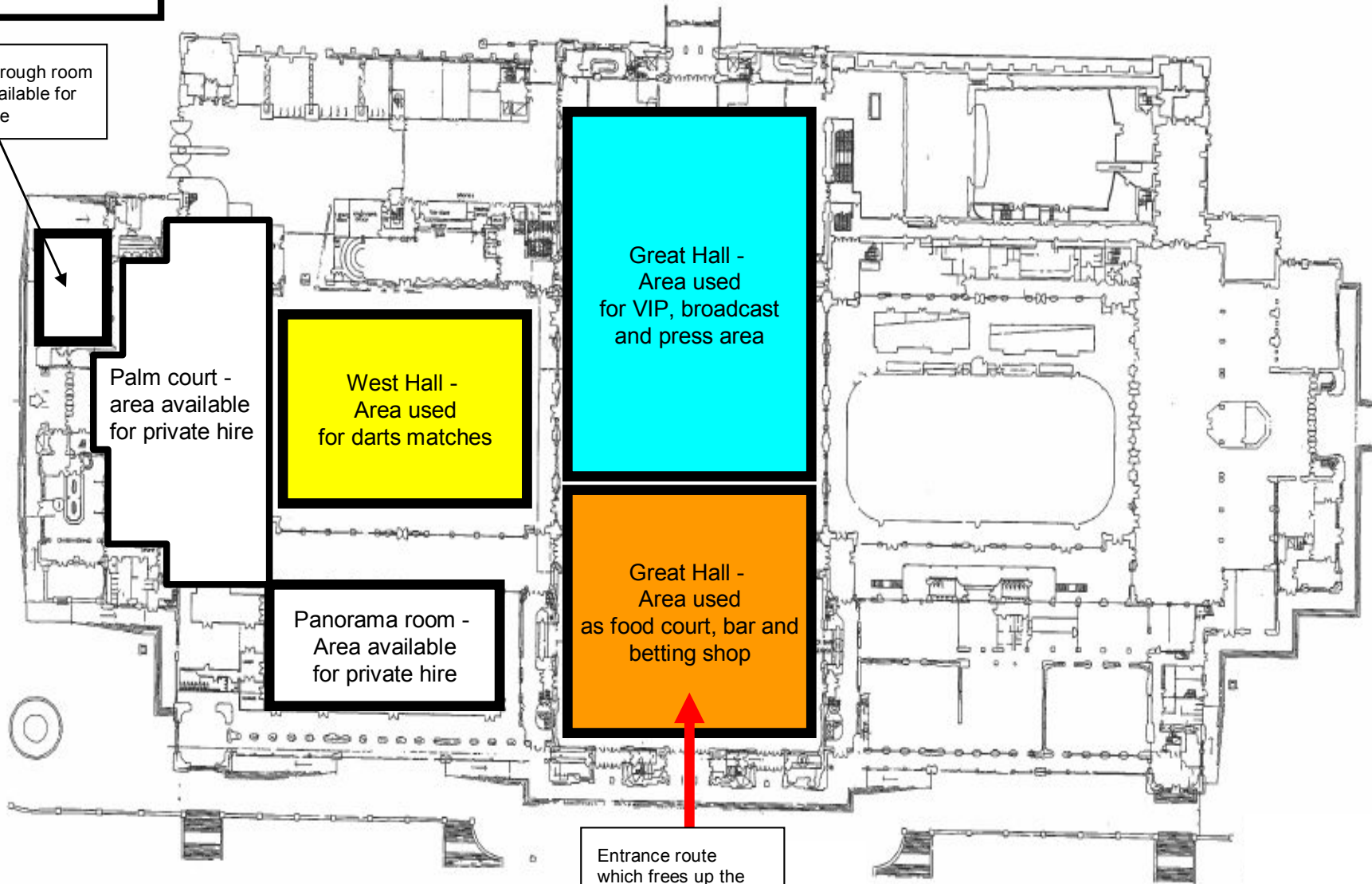
West Hall -
Area used
for darts matches

Panorama room -
Area available
for private hire

Great Hall -
Area used
for VIP, broadcast
and press area

Great Hall -
Area used
as food court, bar and
betting shop

Entrance route
which frees up the
area around Palm
court and the
Londesborough room



Proposed position
for betting shop





Agenda item: No.

Alexandra Park and Palace Consultative Committee	On 14 September 2010
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Report Title: Forthcoming Events

Report of: Rebecca Kane, Managing Director, Alexandra Palace Trading Limited

1. Purpose

1.1 To advise the Consultative Committee of the forthcoming events to March 2011.

2. Recommendations

2.1 That the Committee notes the report.
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Report Authorised by: Rebecca Kane 	Date.. 26/8/10
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Contact Officer: Rebecca Kane, Managing Director APTL 0208 365 2121
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3. Executive Summary

3.1 N/A

4. Reasons for any change in policy or for new policy development (if applicable)
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4.1 N/A

5. Local Government (Access to Information) Act 1985

5.1 Further information about this report can be obtained from Rebecca Kane, Managing Director, Alexandra Palace Trading Limited, Alexandra Palace Way, Wood Green, London N22 7AY. Telephone number 020 8365 2121.

6. Description

6.1 Confirmed public events and first provisional options. 30 August 2010 to 31 March 2011

EVENT	DATE	AREA
Funfair	30 Aug – 13 Sep	Park
Screening	4 & 5 Sep	Great and West Hall, Palace Suite
In Wedding Exhibition	5 Sep	Panorama Room
Farmers Market	5 Sep	Park
Organ Concert	8 Sep	Great Hall
Ministry of Miracles	10 & 11 Sep	Great and West Hall
Farmers Market	12 Sep	Park
Open House	18 Sep	Boxing Club, Theatre, TV Studio
Antique & 20 th Century Fair	19 Sep	Great Hall
Big Stamp Show	25 & 26 Sep	West Hall and Palace Suite
YMCA Y-Toddle Event	26 Sep	Park
<i>Knitting & Stitching Show</i>	<i>7-9 Oct</i>	<i>All areas</i>
<i>British Invention Show</i>	<i>14-16 Oct</i>	<i>West Hall and Palm Court</i>
<i>Music Concert (10K +)</i>	<i>21 & 22 Oct</i>	<i>Great Hall</i>
Dolls House Exhibition	24 Oct	Great Hall
**Lynx All Nighter (10K +)	30-31 Oct	All areas
Prospects Transitions Event	9 Nov	Panorama and Londesborough Room
Concert (10K +)	10 Nov	Great Hall
Antique & 20 th Century Fair	14 Nov	Great Hall
<i>Visit of Amma</i>	<i>16-18 Nov</i>	<i>Great and West Hall, Panorama Room</i>
<i>Property Exhibition</i>	<i>19-21 Nov</i>	<i>Panorama Room</i>
Organ Concert & Dinner	24 Nov	Great Hall and Londesborough Room
<i>Concert</i>	<i>24 – 28 Nov</i>	<i>Great Hall</i>
Concert (10K +)	2 & 3 Dec	Great Hall
Ladbrokes. Com World Championship Darts	18 Dec-2 Jan	West Hall
Excursions Travel Trade Show	15 Jan	West Hall, Panorama and Londesborough Room, Palace Suite
Model Engineering	21-23 Jan	Great Hall, Palm Court, Palace Suite

Make Up Trade Show	29 & 30 Jan	West Hall, Panorama, Londesborough Room, Palace Suite
<i>Antiques & Collectors Fair</i>	<i>6 Feb</i>	<i>Great and West Hall, Panorama room</i>
<i>Classic Car</i>	<i>11-13 Feb</i>	<i>Great Hall</i>
<i>Games Event</i>	<i>17-20 Feb</i>	<i>Great and West Hall, Panorama room</i>
RYA Dinghy Show	5 & 6 Mar	Great and West Hall, Panorama room
Woodworking Exhibition	11 & 12 Mar	Great Hall
Motorcycle show	18-20 Mar	Great and West Hall, Panorama room
London Festival of Railway Modelling	25-27 Mar	Great/ West Hall, Panorama, Palace Suite

Note: 1st Option Provisional Bookings are typed in Italic

*** Overnight event*

** 01:00 event finish*

7. Summary and Conclusions

7.1 N/A

8. Recommendations

8.1 The Consultative Committee notes the report.

9. Legal and Financial Comments

9.1 The Director of Finance and the Trust's solicitor have been sent a copy of this report.

10. Equalities Implications

10.1 There are no perceived equal opportunities implications in this report.

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Proposal to the Alexandra Park & Palace Trust Board

IT is proposed that the APPTB, with support from the London Borough of Haringey, should apply for *UNESCO World Heritage Site* recognition for at least the south-east wing of Alexandra Palace. This is to include the BBC television studios, control rooms, dressing and transmitter rooms, telecine area, tower offices and the main transmission tower.

THE benefits and advantages of this proposal include:

Terms

The World Heritage Committee annually confers UN World Heritage status on cultural, natural & 'mixed' sites deemed worthy

- the relevant UNESCO **cultural criteria** are,

"to represent a masterpiece of human creative genius"

"exhibits an important interchange of human values, over a span of time or within a cultural area of the world, on developments in ... technology ..."

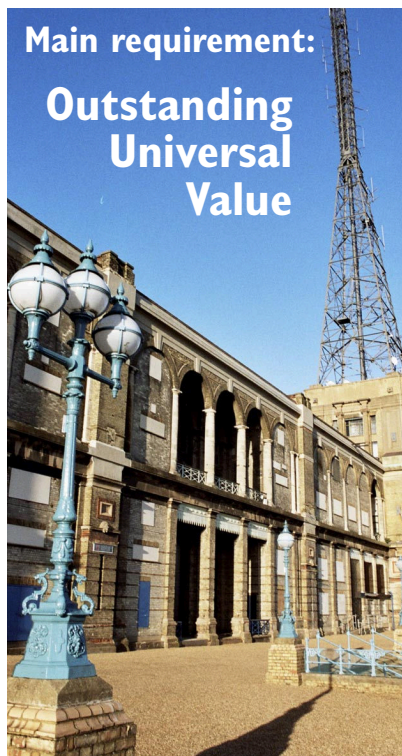
*"bears a **unique** or **exceptional** testimony to a cultural tradition or to a civilization which is living or which has disappeared"*

- Under certain conditions, listed sites can obtain funds from the World Heritage Fund. It is considered in the interest of the international community to preserve each site

- BBC studios **A & B** have the strongest claim to be the birthplace of public TV broadcasting in the UK – on 2 Nov. 1936 – and a strong claim for global significance

Main requirement:

Outstanding Universal Value



Technical

A recognition that the Studios, known as the birthplace of television, are of the highest international historical importance

- Unique Selling Point** – the television history is one of the few aspects for which Alexandra Palace is known **internationally** and the only thing about Alexandra Palace that is unique

- would lead to the Studios being brought up to the needed standard, with cost spread over time

- the case for boosting the status of *The London Television Station* has been already set out in detail by the former Head of BBC Heritage, Robin Reynolds and others (see Appendix)

Target

A clear goal that all in London would be proud to see and support

- provides a **strategic** goal, a transparent objective and offers long-term continuity. This goal posits a big prize, equal to the building's size and importance

- this ambition aims not higher, but **highest**. It would boost morale and lift everyone's sights

- a goal that is **independent** of the form of governance or the composition of the Trustees

- if achieved, **global awareness**. UN World Heritage Sites are not ten-a-penny!

- if an Application were to fall at the last hurdle (i.e. at the international stage) it would not be a failure, because much good work would have had to have happened, in order to advance it to that point;

Tone

A goal of UN World Heritage site would set the tone: positive and prestigious

- a **virtuous circle**: likely to attract **high profile and influential Trustees** to a reformed Board

- attract the most prestigious **corporate sponsors** – especially if the council connection could be loosened

- attract **publicity** and attention to AP for all the *right* reasons;
- act as an **impetus** to get things done; enthuses and galvanises others;
- **Catalyst** – most physical parts of the palace depend for *their* advancement on improvements in *other* parts of the building and in the palace as a whole. The palace needs an over-arching metaphysical goal that acts as a *catalyst*
- **Halo** – a goal or status that comes with an inevitable halo effect. The Studios are inseparable from the Palace. Anything else that is proposed or established at AP (such as a hotel) would enjoy a reflected glory and an enhanced status from mere proximity. AP would become a destination in general for international visitors;

Totem

AP is a huge, unusual and eccentric building on a prominent hill, with a diffuse image and disparate parts. It lacks focus and a focal point. It is hard to categorise & has had an uncertain purpose.

- AP would benefit from a **symbol** and a main **theme**, meaningful both nationally and internationally
- a long-range strategic goal that would **sustain interest** and **survive changes** in personnel, trading-performance, trusteeship or form-of-governance
- AP will remain the most important building in Haringey Borough: ideally, an appropriate goal should be something that **unites** our Trust and the Council in a project with a common purpose
- ideally, we should have a goal that is **broad enough** at the beginning in order to gain wide support. A goal not attempting to be described in minutiae at the outset



Trust

There hasn't always been full confidence in the council's intentions over AP

- project a **positive image** for AP and signal a fresh start and a new chapter for our Charity. **signal** to all that LBH is serious about AP; a signal not just about the Studios & not just to the BBC
- conforms with Trust's **charitable status** and the letter and spirit of the remit
- an **apolitical** goal, likely to **unify** different interests and attract a spectrum of support
- act as a **reassurance** about the future under possible independent status
- **control** – an Application is within the power and control of the Trust. It would not require negotiations with a lessee or

developer, nor huge legal costs

- our charity and the council could collaborate on a **common goal**, likely to have side-benefits for the Borough

- if **confidence** could be re-built with respect to the Studios, this could lead to its former contents and other exhibits – currently held elsewhere – being returned to their **first**

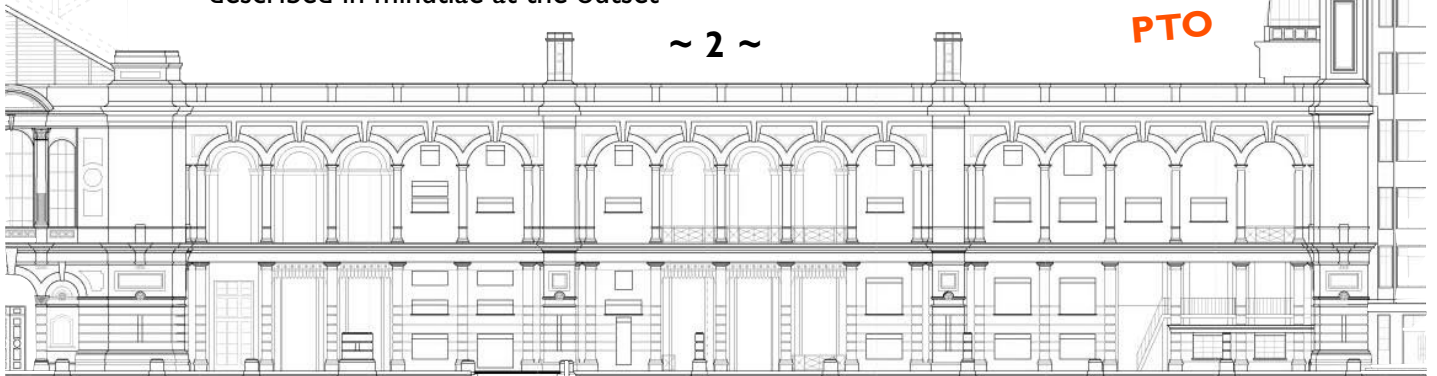
home (e.g. from BBC heritage, EMI archives, Bradford museum etc.)

- **support** from individuals and groups willing to contribute time & effort towards filling the requirements of the goal (see Appendix);

- has the potential to speed up progress on governance and help pull other threads together

~ 2 ~

PTO



Timing

Now is the right time to begin planning for the process of an Application

- the proposal **looks beyond** the current cash cut-backs and governance structure
- while funding is at its tightest for the next couple of years, the proposed statement of intent requires little expenditure in the short term
- **reinforces** and may even requires, **governance reform**. One criterion for the World Heritage Committee is assuring themselves of the **sound governance** of sites
- Next year, 2011, is the **75th Anniversary** of the birth of television at Alexandra Palace
- 2012 is year of the **Olympic Games**, which will be televised from northeast London to a global audience. 54 years earlier and a relatively short distance away, the Olympics Games of 1948 were broadcast to London from the birthplace of television – a further possible tie-in;

Tower

The corporate logo of the London Borough of Haringey (also on the shield on the coat of arms) celebrates the first radiating signals from the first public service television tower in 1936

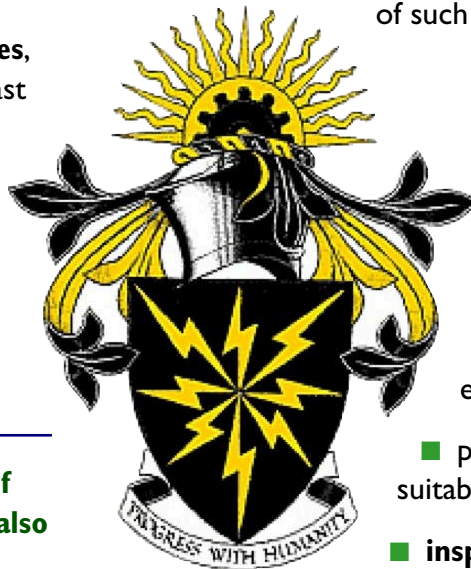
- can the council return to its past pride in AP's history? The tower is physically the tallest structure of the palace, visible from all over the Borough, much of London and beyond; a visible permanent reminder of the pioneer work.

It makes sense to build (metaphorically) on this already **listed** structure. A UN World Heritage accolade would represent the highest flag on the flagship of a rejuvenated Ally Pally.

Tourism

UN World Heritage Site status would boost attention among potential international visitors

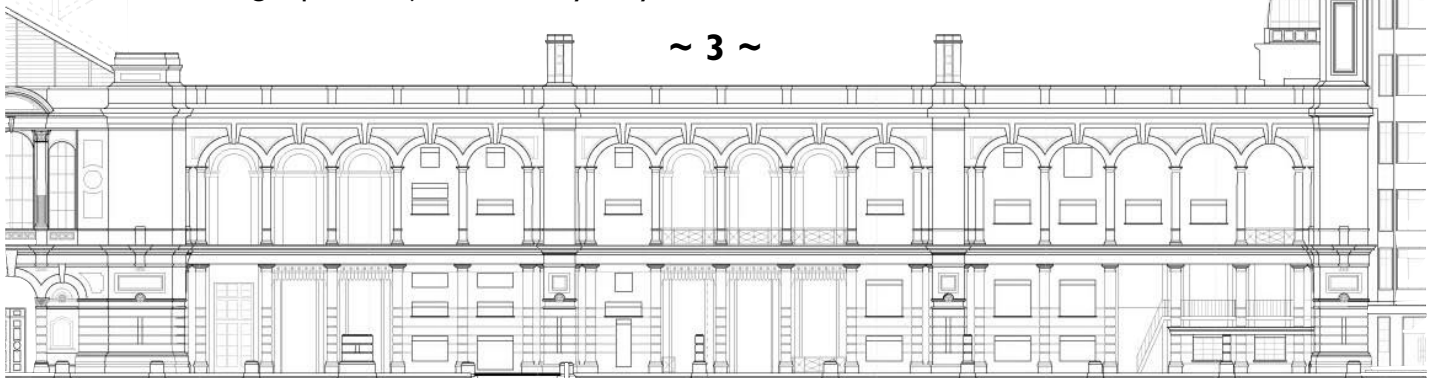
- would leverage Alexandra Palace's natural advantages: the best panoramic view of London; on a hill, atop a park
- **co-branding** with **Bletchley Park?**
- status would fit well with a tourist **hotel**
- if this proposal ever looked serious, it would come to the attention of central government and it is hardly conceivable that there would not be material support, as governments world-wide recognise the impact of such recognition



Teaching

The education aspect is one of the Studios' strongest suits

- UN World Heritage status would come to the notice of educators globally
- possible interactive displays suitable for children
- **inspirational:** calls attention to a paradigm of towering electronic engineering achievement
- **innovation:** co-branding with the underplayed regular exhibitor, the *Inventions Show*
- Middlesex University in 2004 proposed a Media Campus based on this site
- a history lesson with London's finest views. An inspiration to visitors of all ages and not least for the budding engineers amongst the Borough's school children



Texts

Appendix and bibliography:

- CIVIX – Media Campus Feasibility Study (August 2004)
- AP Building Survey – studio part: costings from the Schedule of Developer Shell Repairs/ Approximate Costs and 20 year Forward Forecast maintenance Costs
- Front facade elevation credit: part of thesis of the Italian architect *Massimo Moscato*

Relevant submissions to English Heritage (for Grade II STAR status for whole palace):

- Alexandra Palace – Listing Review – “BBC Studios”, page 3 (Mortimer MacSweeney; Design & Conservation Team; Haringey Council 2007-01-26)
- *The Television Studios at Alexandra Palace* – the case for preservation. Robyn Reynolds, head of BBC Heritage; 2007-01-22

Testimony

this proposal is endorsed by the following three television groups associated with the Studios:

- AP Television Group (*Chair: John Thompson*)
- AP Television Society (*Chair: Simon Vaughan*)
- AP 405-line Television group (*Chair: Martin Allen*)
- IET – Institution of Engineering and Technology (*formerly the Institution of Electrical Engineers*)

Risks – The Application would:

- probably take years; ■ not be a complete solution; ■ need council staff time; ■ not progress easily without reform in finance and governance; ■ probably require national and international lobbying; ■ require long-term commitment by Haringey Council to prosecute ■ if awarded, UN World Heritage Site status can be withdrawn if the site is not looked after

~ 4 ~

- Mr John Trenouth (*former television curator, National Museum of Photography, Film and Television, Bradford*) who has kindly supplied the following notes:

Territory

It is of course unique, surviving mainly because the abandoned studios were left undisturbed for so many years

- There were earlier television studios in Britain (Baird’s studios at Long Acre and Crystal Palace, plus several others around the world pre-date AP). However AP does contain the worlds **earliest surviving studios**.

The only other surviving early television premises are probably those in **St Petersburg**, which date from a similar time. However it would seem that they have been extensively remodelled over the ensuing years and very little of the original remains in a recognisable form.

The **Berlin** studio (which pre-dated the AP studios) was completely destroyed by the Russian army (who looted the equipment and badly damaged the building) in the closing days of WWII.

In the **USA** the original studios at Schenectady and Farnsworth’s San Francisco operation are all long gone. This makes the South East wing at AP the oldest surviving television station site.

